



ALAMEDA COUNTY WATER DISTRICT

Fremont, California

Fiscal Year 2022/23

Amended Budget



ALAMEDA COUNTY WATER DISTRICT

AMENDED

BUDGET

FISCAL YEAR 2022/23

June 9, 2022

**ALAMEDA COUNTY WATER DISTRICT
AMENDED BUDGET
FISCAL YEAR 2022/23
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**BOARD MEMBERS**

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MANAGEMENT

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Finance and Administration

June 9, 2022

Board of Directors
Alameda County Water District
43885 South Grimmer Boulevard
Fremont, CA 94538

Dear Board of Directors:

Subject: Proposed Midcycle Budget for FY 2022/23

The Board of Directors adopted the Alameda County Water District's Fiscal Years (FY) 2021/22 and 2022/23 Operating Budget and Fiscal Years 2021/22 through 2045/46 Capital Improvement Program (CIP) Budget on June 10, 2021. As part of the District's two-year budget cycle, staff reviewed the adopted budgets and proposed amendments to budgeted revenues and expenditures for the second year of the budget cycle to more accurately reflect the District's anticipated financial activity during FY 2022/23. The purpose of the Midcycle Budget review is to confirm the budget reflects the Board's priorities, economic and drought conditions, capital project schedules, projected revenues and expenses, and reserve policy targets. The FY 2022/23 Proposed Midcycle Budget is presented here for the Board of Directors' consideration.

The total amended budget for FY 2022/23 includes \$175.8 million in expenditures with \$129.5 million in operating and debt service and \$46.3 million in capital. The FY 2022/23 Amended Budget increased by \$13.1 million compared to the FY 2022/23 Adopted Budget. The Operating Budget increased by \$5.7 million and the CIP Budget increased by \$7.4 million compared to the FY 2022/23 Adopted Budget.

	FY 2022/23 Adopted Budget	FY 2022/23 Amended Budget	Change
Operating Budget and Debt Service	\$123,737,000	\$129,471,000	\$5,734,000
Capital Improvement Program	\$38,928,000	\$46,324,000	\$7,396,000
Total	\$162,665,000	\$175,795,000	\$13,130,000

Revenue

Total revenues are budgeted at \$159.6 million in the FY 2022/23 Amended Budget, an increase of \$5.9 million compared to the FY 2022/23 Adopted Budget. The increase is primarily attributable to an increase in customer jobs revenue and the timing of grants and reimbursements.

The District's largest revenue source is water revenue, which includes service charges and commodity charges. The FY 2022/23 Amended Budget also includes stage rate water revenues which became effective March 1, 2022. Water revenue in the amended budget is projected to decrease \$1.3 million compared to the adopted budget due to lower consumption, which is mostly, but not entirely, offset by water shortage emergency stage rate revenue. The projected billed water demands decreased 3.6 million gallons per day compared to the adopted budget. The amended budget assumes a water rate increase of 3% effective March 1, 2023.

Facilities Connection Charge revenues (Facilities Improvement Fund and Facilities Renewal Fund) are budgeted at \$1.6 million for the FY 2022/23 Amended Budget, a decrease of \$3.1 million compared to the adopted budget. This represents the expected level of completion of development projects in the service area during the next fiscal year as several projects finished in the current fiscal year. The current FY 2021/22 year-end estimates are \$3.3 million higher than the FY 2021/22 Adopted Budget. FY 2022/23 Customer Jobs revenue increased by \$3.8 million compared to the adopted budget, while Interest revenue increased by \$1.0 million.

Grants and Reimbursements are budgeted at \$8.7 million for the FY 2022/23 Amended Budget, an increase of \$5.4 million compared to the adopted budget. The current FY 2021/22 year-end estimates are at \$6.5 million, which is \$5.1 million lower than the FY 2021/22 Adopted Budget. This is primarily due to the timing of capital projects. The District has successfully finalized a \$2.0 million grant for implementation of the Advanced Metering Infrastructure (AMI) Project.

Operating Expenses

Adjustments to operating expenses are proposed to reflect updated expenditure projections and planned activities. The Operating Expenses (excluding expense projects) are budgeted at \$113.2 million in the FY 2022/23 Amended Budget, an increase of \$5.4 million compared to the FY 2022/23 Adopted Budget. Water purchases increased by \$1.8 million primarily due to the additional water costs for Semitropic. Water purchase costs also increased to reflect a 15.9% increase in the wholesale water rate by SFPUC (this rate increase was previously projected to be 5.4%), but this increase was offset by an assumed lower purchase volume from SFPUC. Chemical costs increased by \$0.7 million as a result of sharp pricing increases due to market conditions including supply chain disruptions. This increase is occurring despite District participation in a regional consortium to ensure the best possible pricing for chemicals. Professional, miscellaneous, legal, and contractor services increased \$1.3 million. There are an additional \$0.5 million in costs related to negotiated labor contracts and \$0.2 million in the water conservation rebate program. The amended budget includes maintaining aggressive contributions for pension and other post-employment benefits to reduce long-term costs and achieve full funding of the District's unfunded actuarial accrued liabilities no later than June 2032.

Expense Projects

Expense Projects for extraordinary expenses are budgeted at \$5.9 million in the FY 2022/23 Amended Budget, an increase of \$0.8 million compared to the FY 2022/23 Adopted Budget. The changes include \$1.1 million increase for a PFAS Treatment Study, \$0.9 million in new appropriations for the SCADA Replacement Project, \$0.3 million for the Alternative Update and Model, and \$0.3 million for Water Treatment Plant No. 2 Process Basin Concrete Grouting. Based on an updated estimate for next fiscal year, the Los Vaqueros Reservoir Expansion Project decreased by \$1.1 million.

Debt Service

On March 22, 2022, the District competitively issued \$43.6 million of tax-exempt bonds to fund various capital projects and refund the outstanding 2012 Water Revenue Bonds. The issuance included \$10 million in new money for capital improvement projects. The sale resulted in a true interest cost of 2.660% and produced savings of over \$2.5 million. The District successfully maintained its “AAA” rating from S&P and “Aa1” rating from Moody’s. The District is no longer pursuing the State Revolving Fund (SRF) Loan and the anticipated debt service payment for the SRF loan is removed. The FY 2022/23 Amended Budget includes debt service payments for the outstanding 2015 Water Revenue Bonds and the 2022 Water Revenue Bonds totaling \$6.0 million, a decrease of \$0.6 million compared to the FY 2022/23 Adopted Budget. The debt service coverage ratio is projected to be 6.00 for FY 2022/23, above the District’s bond covenant requirement of 1.25 and debt service policy coverage target of 2.00.

Capital Expenditures

The District continues to make prudent investments in infrastructure renewal and seismic improvements to enhance system reliability. The highest priority projects are the projects needed to prevent failure of critical facilities or functions (such as water quality, water supply, or production and distribution reliability) or comply with regulatory or statutory requirements. The Capital Improvement Program has been updated to reflect the latest scheduling information and priorities. Cost estimates for near-term construction projects are revised to reflect inflation per current market conditions, while out-year projects are not fully escalated for inflation.

The total CIP budget includes \$46.3 million in Capital Projects, \$5.9 million in Expense Projects, and \$4.5 million in Customer Jobs, totaling \$56.7 million in FY 2022/23, an increase of \$8.2 million compared to the FY 2022/23 Adopted Budget. Key expenditures for FY 2022/23 include the Advanced Metering Infrastructure Project (\$13.8 million), PFAS Treatment (\$4.8 million), Alameda Reservoir Roof Replacement (\$4.5 million), Curtner Road Booster Station Upgrade (\$4.3 million), Main Renewal - MR1 Driscoll (\$3.9 million), Avalon Tank Slope Stabilization Improvements (\$2.3 million), and the Service Line Emergency Replacement Program (\$1.4 million). Customer Jobs are budgeted at \$4.5 million for the FY 2022/23 Amended Budget to accommodate new developments and requested service-related improvements. The District’s expenditures for Customer Jobs are reimbursed by the parties that receive benefits from those projects.

Major Investments

The budget includes operations and maintenance expenses as well as capital project expenditures for the two-year budget. The District also makes critical long term investments in system reliability and water supply. The District’s financial planning model and the District’s 25-year CIP include the following major investments and financial commitments over the span of the 25-year planning period: Delta Conveyance Project (\$139 million), Los Vaqueros Expansion Project (\$95 million), Advanced Metering Infrastructure Project (\$75 million; includes full replacement in 20 years), Main Renewal Program (\$571 million), and Water Reclamation, Phase 1 Project (\$135 million).

Staffing

The labor and benefit costs in the amended budget are consistent with labor contracts. The amended budget proposes the following personnel budget changes to better align District personnel resources with current operational priorities: Add one Defined Term Water Use Efficiency Specialist I to assist with drought-related tasks, and reclassify three vacant positions – delete a vacant Planner/Scheduler position and replace it with a Senior Utility Mechanic, delete a vacant Network Technician position and replace it with an Information Technology Analyst/Administrator, and delete a vacant Defined Term Engineering Technician I/II and replace it with a Defined Term Public Affairs Specialist I/II. In a separate action at the June 9, 2022 Board meeting, staff also proposes creating a new Water Resources Systems Analyst classification and deleting a Water Operations Analyst position and replacing it with one position at the new classification. The changes will increase the

District's total authorized positions to 244.0 Full Time Equivalents (FTEs). In addition, the Human Resources and Risk Management division is reorganized from the Office of the General Manager to the Finance and Administration Department.

The overall impact of estimated FY 2021/22 financial results and proposed revisions to revenues, operating expenses, and the CIP for the amended FY 2022/23 budget is a total \$5.3 million decrease (Net of Revenues & Expenses) in total District funds compared to the adopted FY 2021/22 and 2022/23 budgets and a projected ending balance at June 30, 2023, of \$186.2 million (General Fund: \$120.3 million; Facilities Improvement Fund: \$65.9 million). This is compared to a projected ending balance of \$191.5 million (General Fund: \$128.2 million; Facilities Improvement Fund: \$63.3 million) at June 30, 2023 in the adopted FY 2022/23 budget. The projected General Fund ending balance meets or exceeds the target levels established in the District's Statement of Reserve Fund Policy and is expected to stay within reserve targets in future years. The proposed amended budget will also continue to meet the District's policy of maintaining a debt service coverage ratio of 2.00 or greater, which exceeds the debt covenant obligation of 1.25.

Respectfully Submitted,



Ed Stevenson
General Manager

ALAMEDA COUNTY WATER DISTRICT

**TOTAL BUDGET
REVENUES & EXPENSES
(\$ in thousands)**

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Beginning Balance						
General Fund	\$107,571	\$123,822	\$122,120	\$123,949	\$125,983	\$131,875
Facilities Improvement Fund (FIF)	63,463	70,693	67,773	71,352	64,798	70,500
Facilities Renewal Fund (FRF)	-	-	-	-	-	-
Total Beginning Balance	171,035	194,514	189,893	195,301	190,781	202,375
Revenues						
Water Revenue	113,751	121,339	120,600	113,125	126,384	113,828
Stage Rate Water Revenue	-	-	-	2,820	-	11,281
Ground Water Revenue	539	499	579	539	588	577
1% Tax Allocation	6,884	6,953	7,360	7,363	7,610	7,613
State Water Contract Tax	5,595	5,581	6,090	6,090	5,924	5,924
Interest Revenue	3,699	3,638	2,665	3,808	2,676	3,721
Facilities Connection Charges - FIF	10,068	4,157	1,980	4,163	3,100	1,050
Facilities Connection Charges - FRF	4,383	2,025	1,020	2,165	1,610	590
Customer Jobs Revenue	3,272	1,439	940	2,480	1,230	5,090
Grants, Reimbursements	6,640	10,207	11,628	6,521	3,329	8,744
Other Revenue	1,317	1,423	1,208	1,022	1,225	1,205
Total Revenues	156,147	157,260	154,068	150,096	153,676	159,622
Expenses						
Source of Supply	36,906	41,911	42,905	42,865	42,769	44,487
Pumping	1,574	1,875	2,495	2,157	2,550	2,626
Water Treatment	15,423	14,800	17,334	16,888	17,839	19,294
Transmission & Distribution	14,903	15,086	14,654	14,733	15,683	17,881
Customer Accounts	1,983	4,551	5,501	4,842	5,704	5,948
Administrative & General	17,112	17,747	16,591	16,834	18,162	17,367
Pension Advanced Funding	5,975	5,506	5,866	5,465	5,016	5,566
Expense Projects	1,344	4,512	4,104	5,439	5,032	5,878
Total Operating Expenses	95,220	105,987	109,449	109,222	112,753	119,047
Capital Projects	26,357	44,515	43,655	34,184	38,928	46,324
Customer Jobs	5,687	3,653	4,348	4,136	4,459	4,459
Debt Service	6,378	5,529	5,479	5,479	6,526	5,965
Total Non-Operating Expenses	38,422	53,698	53,481	43,799	49,912	56,748
Total Expenses	133,642	159,685	162,931	153,021	162,665	175,794
Net of Revenues & Expenses	22,505	(2,425)	(8,862)	(2,925)	(8,989)	(16,173)
Debt Proceeds	-	-	9,750	10,000	9,750	-
Reconciling Timing Difference	976	3,211	-	-	-	-
Ending Cash Balance						
General Fund	123,822	123,948	125,983	131,876	128,245	120,347
Facilities Improvement Fund	70,693	71,352	64,798	70,500	63,296	65,855
Facilities Renewal Fund	-	-	-	-	-	-
Total Ending Cash Balance	\$194,514	\$195,300	\$190,781	\$202,376	\$191,541	\$186,202

ALAMEDA COUNTY WATER DISTRICT

**TOTAL BUDGET
REVENUES & EXPENSES
(\$ in thousands)**

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Beginning Balance						
General Fund	\$107,571	\$123,822	\$122,120	\$123,949	\$125,983	\$131,875
Facilities Improvement Fund (FIF)	63,463	70,693	67,773	71,352	64,798	70,500
Facilities Renewal Fund (FRF)	-	-	-	-	-	-
Total Beginning Balance	171,035	194,514	189,893	195,301	190,781	202,375
Revenues						
Water Revenue	113,751	121,339	120,600	113,125	126,384	113,828
Stage Rate Water Revenue	-	-	-	2,820	-	11,281
Ground Water Revenue	539	499	579	539	588	577
1% Tax Allocation	6,884	6,953	7,360	7,363	7,610	7,613
State Water Contract Tax	5,595	5,581	6,090	6,090	5,924	5,924
Interest Revenue	3,699	3,638	2,665	3,808	2,676	3,721
Facilities Connection Charges - FIF	10,068	4,157	1,980	4,163	3,100	1,050
Facilities Connection Charges - FRF	4,383	2,025	1,020	2,165	1,610	590
Customer Jobs Revenue	3,272	1,439	940	2,480	1,230	5,090
Grants, Reimbursements	6,640	10,207	11,628	6,521	3,329	8,744
Other Revenue	1,317	1,423	1,208	1,022	1,225	1,205
Total Revenues	156,147	157,260	154,068	150,096	153,676	159,622
Department Expenses						
Board of Directors	87	77	79	87	92	127
General Manager's Office	4,151	3,996	5,244	5,213	5,085	2,893
Engineering & Technology Services	6,070	6,741	6,493	6,567	7,681	7,818
Operations & Maintenance	39,703	40,301	43,647	43,866	45,056	49,463
Water Resources	36,221	41,660	42,399	42,646	42,269	44,576
Finance	5,205	8,056	9,438	8,482	9,642	12,752
District-Wide	28,879	27,931	28,924	27,230	28,912	29,190
Expense Credits	(26,439)	(27,287)	(30,878)	(30,306)	(31,015)	(33,651)
Dept Operating Expenses	93,876	101,475	105,345	103,784	107,721	113,168
Expense Projects	1,344	4,512	4,104	5,439	5,032	5,878
Total Operating Expenses	95,220	105,987	109,449	109,223	112,753	119,047
Capital Projects	26,357	44,515	43,655	34,184	38,928	46,324
Customer Jobs	5,687	3,653	4,348	4,136	4,459	4,459
Debt Service	6,378	5,529	5,479	5,479	6,526	5,965
Total Non-Operating Expenses	38,422	53,698	53,481	43,799	49,912	56,748
Total Expenses	133,643	159,685	162,931	153,021	162,665	175,794
Net of Revenues & Expenses	22,504	(2,425)	(8,863)	(2,926)	(8,989)	(16,173)
Debt Proceeds	-	-	9,750	10,000	9,750	-
Reconciling Timing Difference	976	3,211	-	-	-	-
Ending Cash Balance						
General Fund	123,822	123,948	125,983	131,876	128,245	120,347
Facilities Improvement Fund	70,693	71,352	64,798	70,500	63,296	65,855
Facilities Renewal Fund	-	-	-	-	-	-
Total Ending Cash Balance	\$194,514	\$195,300	\$190,781	\$202,376	\$191,541	\$186,202

ALAMEDA COUNTY WATER DISTRICT

**GENERAL FUND
REVENUES & EXPENSES**
(\$ in thousands)

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Beginning Balance	\$107,571	\$123,822	\$122,120	\$123,949	\$125,983	\$131,875
Revenues						
Water Revenue	113,751	121,339	120,600	113,125	126,384	113,828
Stage Rate Water Revenue	-	-	-	2,820	-	11,281
Ground Water Revenue	539	499	579	539	588	577
1% Tax Allocation	6,884	6,953	7,360	7,363	7,610	7,613
State Water Contract Tax	5,595	5,581	6,090	6,090	5,924	5,924
Interest Revenue	2,338	2,331	1,737	2,450	1,780	2,415
Customer Jobs Revenue	3,272	1,439	940	2,480	1,230	5,090
Grants, Reimbursements	6,640	10,207	11,628	6,521	3,329	8,744
Other Revenue	1,317	1,423	1,208	1,022	1,225	1,205
Total GF Revenues	140,335	149,771	150,140	142,410	148,069	156,676
Expenses						
Source of Supply	36,824	41,911	42,905	42,865	42,769	44,487
Pumping	1,574	1,875	2,495	2,157	2,550	2,626
Water Treatment	15,423	14,800	17,334	16,888	17,839	19,294
Transmission & Distribution	14,903	15,086	14,654	14,733	15,683	17,881
Delta Conveyance	83	-	-	-	-	-
Customer Accounts	1,983	4,551	5,501	4,842	5,704	5,948
Administrative & General	17,112	17,747	16,591	16,834	18,162	17,367
OPEB Advanced Funding	-	-	-	-	-	-
Pension Advanced Funding	5,975	5,506	5,866	5,465	5,016	5,566
Expense Projects	1,344	4,512	4,104	5,439	5,032	5,878
Total Operating Expenses	95,220	105,987	109,449	109,222	112,753	119,047
Capital Projects	17,776	37,687	36,752	25,645	31,819	38,733
Customer Jobs	5,687	3,653	4,348	4,136	4,459	4,459
Debt Service	6,378	5,529	5,479	5,479	6,526	5,965
Total Non-Operating Expenses	29,841	46,869	46,579	35,260	42,803	49,157
Total GF Expenses	125,061	152,856	156,028	144,482	155,557	168,204
Net of Revenues & Expenses	15,274	(3,085)	(5,887)	(2,073)	(7,488)	(11,528)
Debt Proceeds	-	-	9,750	10,000	9,750	-
Reconciling Timing Difference	976	3,211	-	-	-	-
Ending Balance	\$123,822	\$123,948	\$125,983	\$131,876	\$128,245	\$120,347

**ALAMEDA COUNTY WATER DISTRICT
FACILITIES IMPROVEMENT FUND (FIF)
REVENUES & EXPENSES
(\$ in thousands)**

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Beginning Balance	\$63,463	\$70,693	\$67,773	\$71,352	\$64,798	\$70,500
Revenues						
Facilities Connection Charges - FIF	10,068	4,157	1,980	4,163	3,100	1,050
Interest Revenue	1,360	1,307	928	1,358	897	1,306
Total FIF Revenues	11,428	5,463	2,908	5,521	3,997	2,356
Expenses						
Capital Projects	4,199	4,804	5,883	6,374	5,499	7,000
Total FIF Expenses	4,199	4,804	5,883	6,374	5,499	7,000
Net of Revenues & Expenses	7,229	660	(2,975)	(853)	(1,502)	(4,645)
Ending Balance	\$70,693	\$71,352	\$64,798	\$70,500	\$63,296	\$65,855

ALAMEDA COUNTY WATER DISTRICT
FACILITIES RENEWAL FUND (FRF)
REVENUES & EXPENSES
(\$ in thousands)

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Beginning Balance	-	-	-	-	-	-
Revenues						
Facilities Connection Charges - FRF	4,383	2,025	1,020	2,165	1,610	590
Interest Revenue	-	-	-	-	-	-
Total FRF Revenues	4,383	2,025	1,020	2,165	1,610	590
Expenses						
Capital Projects	4,383	2,025	1,020	2,165	1,610	590
Total FRF Expenses	4,383	2,025	1,020	2,165	1,610	590
Net of Revenues & Expenses	-	-	-	-	-	-
Ending Balance	-	-	-	-	-	-

ALAMEDA COUNTY WATER DISTRICT

CHANGES IN FUND BALANCE

BY FUND

(\$ in thousands)

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 21/22 Adopted Budget	FY 22/23 Amended Budget
General Fund						
Beginning Balance	\$107,571	\$123,822	\$122,120	\$123,949	\$125,983	\$131,875
Revenues	140,335	149,771	150,140	142,410	148,069	156,676
Expenses	125,061	152,856	156,028	144,482	155,557	168,204
Debt Proceeds	-	-	9,750	10,000	9,750	-
Reconciling Timing Difference	976	3,211	-	-	-	-
General Fund Ending Balance	123,822	123,948	125,983	131,876	128,245	120,347
Change in Fund Balance \$	16,250	126	3,863	7,927	2,262	(11,528)
Change in Fund Balance %	15%	0%	3%	6%	2%	-9%
Facilities Improvement Fund (FIF) Beginning Balance	\$63,463	\$70,693	\$67,773	\$71,352	\$64,798	\$70,500
Revenues	11,428	5,463	2,908	5,521	3,997	2,356
Expenses	4,199	4,804	5,883	6,374	5,499	7,000
FIF Ending Balance	70,693	71,352	64,798	70,500	63,296	65,855
Change in Fund Balance \$	7,229	660	(2,975)	(853)	(1,502)	(4,645)
Change in Fund Balance %	11%	1%	-4%	-1%	-2%	-7%
Facilities Renewal Fund (FRF) Beginning Balance	-	-	-	-	-	-
Revenues	4,383	2,025	1,020	2,165	1,610	590
Expenses	4,383	2,025	1,020	2,165	1,610	590
FRF Ending Balance	-	-	-	-	-	-
Change in Fund Balance \$	-	-	-	-	-	-
Change in Fund Balance %	0%	0%	0%	0%	0%	0%

ALAMEDA COUNTY WATER DISTRICT

RESERVES	FY 19/20		FY 20/21		FY 21/22			FY 22/23		
	Actual	Target	Actual	Target	Adopted	Estimated	Target	Adopted	Amended	Target
					Budget	Actual		Budget	Budget	
			(\$ in thousands)							
Debt Service	\$ 2,759	\$ 2,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mgt Retirement Bonus	1,133	1,598	1,157	1,157	1,157	1,079	1,079	1,157	1,079	1,079
Emergency	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Operations & Maint.	28,156	27,924	30,659	30,658	29,868	28,704	28,704	31,314	30,827	30,827
Capital	74,924	14,060	14,499	14,499	76,853	14,499	14,499	76,453	14,499	14,499
Rate Stabilization	6,850	6,199	34,203	7,540	8,105	6,424	6,424	9,321	6,616	6,616
GENERAL FUND	123,822	62,540	90,518	63,854	125,983	60,706	60,706	128,245	63,021	63,021
Capital Sinking Fund			33,431		-	65,710		-	54,182	
Operations Contingency Fund			-		-	5,459		-	3,144	
TOTAL GENERAL FUND	123,822		123,949		125,983	131,875		128,245	120,347	
FACIL. IMPROVEMENT	70,693		71,352		64,798	70,500		63,296	65,855	
FACIL. RENEWAL	-		-		-	-		-	-	

ALAMEDA COUNTY WATER DISTRICT

EXPENSE SUMMARY
DEPARTMENT
(\$ in thousands)

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Department						
Board of Directors	\$87	\$77	\$79	\$87	\$92	\$127
General Manager's Office	4,151	3,996	5,244	5,213	5,085	2,893
Engineering & Technology Services	6,070	6,741	6,493	6,567	7,681	7,818
Operations & Maintenance	39,703	40,301	43,647	43,866	45,056	49,463
Water Resources	36,221	41,660	42,399	42,646	42,269	44,576
Finance & Administration	5,205	8,056	9,438	8,482	9,642	12,752
Department Expenses	\$91,437	\$100,830	\$107,300	\$106,860	\$109,825	\$117,629
Non-Department						
District-Wide	28,879	27,931	28,924	27,230	28,912	29,190
Expense Credits	(26,439)	(27,287)	(30,878)	(30,306)	(31,015)	(33,651)
Non-Department Expenses	\$2,440	\$644	(\$1,955)	(\$3,076)	(\$2,104)	(\$4,461)
Total	\$93,876	\$101,475	\$105,345	\$103,784	\$107,721	\$113,168

ALAMEDA COUNTY WATER DISTRICT

EXPENSE SUMMARY
DEPARTMENT DETAIL
(\$ in thousands)

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Labor	\$65	\$74	\$65	\$73	\$65	\$100
Materials	23	02	13	13	26	26
Outside Services	-	1	1	1	1	1
Board of Directors	\$87	\$77	\$79	\$87	\$92	\$127
Labor	\$1,625	\$1,835	\$2,393	\$2,373	\$2,207	\$1,220
Materials	1,276	918	1,347	1,340	1,344	306
Outside Services	1,249	1,244	1,504	1,499	1,534	1,367
Office of the General Manager	\$4,151	\$3,996	\$5,244	\$5,213	\$5,085	\$2,893
Funded Staffing Level (FTE)	13.00	13.00	14.00	6.00	14.00	7.00
Labor	\$3,477	\$3,676	\$3,451	\$3,616	\$4,025	\$4,084
Materials	338	405	452	399	459	461
Outside Services	2,255	2,659	2,589	2,552	3,197	3,273
Engineering & Tech Services	\$6,070	\$6,741	\$6,493	\$6,567	\$7,681	\$7,818
Funded Staffing Level (FTE)	41.00	41.00	43.00	43.00	44.00	43.00
Labor	\$14,005	\$14,320	\$14,061	\$15,261	\$14,776	\$15,527
Materials	7,879	8,116	9,543	8,899	9,771	10,545
Outside Services	17,819	17,865	20,042	19,706	20,509	23,392
Operations & Maintenance	\$39,703	\$40,301	\$43,647	\$43,866	\$45,056	\$49,463
Funded Staffing Level (FTE)	117.00	118.00	119.00	119.00	119.00	119.00
Labor	\$3,111	\$3,364	\$3,430	\$3,614	\$3,958	\$4,149
Materials	28,953	34,431	34,257	34,469	33,352	34,344
Outside Services	4,157	3,864	4,712	4,563	4,959	6,083
Water Resources	\$36,221	\$41,660	\$42,399	\$42,646	\$42,269	\$44,576
Funded Staffing Level (FTE)	25.00	26.00	26.00	26.00	27.00	28.00
Labor	\$3,884	\$4,257	\$4,599	\$4,353	\$4,842	\$5,993
Materials	423	433	668	530	680	1,850
Outside Services	898	3,365	4,171	3,599	4,120	4,909
Finance & Administration	\$5,205	\$8,056	\$9,438	\$8,482	\$9,642	\$12,752
Funded Staffing Level (FTE)	37.00	38.00	39.00	47.00	39.00	47.00
Total Department Expenses	\$91,437	\$100,830	\$107,300	\$106,860	\$109,825	\$117,629
Total FTE	233.00	236.00	241.00	241.00	243.00	244.00

ALAMEDA COUNTY WATER DISTRICT

EXPENSE SUMMARY
COST CENTER
(\$ in thousands)

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Expenses						
Source of Supply	\$36,824	\$41,911	\$42,905	\$42,865	\$42,769	\$44,487
Pumping	1,574	1,875	2,495	2,157	2,550	2,626
Water Treatment	15,423	14,800	17,334	16,888	17,839	19,294
Transmission & Distribution	14,903	15,086	14,654	14,733	15,683	17,881
Total O&M Expenses	68,724	73,671	77,388	76,642	78,840	84,288
Delta Conveyance	83	-	-	-	-	-
Customer Accounts	1,983	4,551	5,501	4,842	5,704	5,948
Administrative & General	17,112	17,747	16,591	16,834	18,162	17,367
Pension Advanced Funding	5,975	5,506	5,866	5,465	5,016	5,566
Expense Projects	1,344	4,512	4,104	5,439	5,032	5,878
Total A&G/Exp Proj Expenses	26,496	32,316	32,061	32,580	33,913	34,759
Capital Projects - GF	17,776	37,687	36,752	25,645	31,819	38,733
Capital Projects - FIF	4,199	4,804	5,883	6,374	5,499	7,000
Capital Projects - FRF	4,383	2,025	1,020	2,165	1,610	590
Customer Jobs	5,687	3,653	4,348	4,136	4,459	4,459
Debt Service	6,378	5,529	5,479	5,479	6,526	5,965
Total Non-Operating Expenses	38,423	53,698	53,481	43,799	49,912	56,747
Total Expenses	\$133,643	\$159,685	\$162,931	\$153,021	\$162,665	\$175,794

ALAMEDA COUNTY WATER DISTRICT

EXPENSE SUMMARY
COST ELEMENT
(\$ in thousands)

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Labor						
Operating	\$26,352	\$28,088	\$28,010	\$29,851	\$29,883	\$31,634
Capital	2,874	2,742	3,323	3,323	2,503	2,503
Customer Jobs	960	948	1,125	1,125	1,166	1,166
Total Labor	30,186	31,777	32,458	34,299	33,551	35,302
Purchased Water	28,349	34,087	33,264	34,144	31,819	33,581
Employee Benefits	27,409	27,048	28,686	26,976	28,046	28,277
Other Expenses						
Operating	13,110	16,765	19,490	18,251	23,005	25,555
Capital	23,484	41,773	40,331	30,861	36,425	43,821
Customer Jobs	4,727	2,705	3,224	3,011	3,293	3,293
Total Other Expense	41,321	61,243	63,045	52,124	62,723	72,669
Debt Service	6,378	5,529	5,479	5,479	6,526	5,965
Total Expenses	\$133,642	\$159,685	\$162,931	\$153,021	\$162,665	\$175,794

ALAMEDA COUNTY WATER DISTRICT

**REVENUES
DETAIL
(\$ in thousands)**

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Water Revenue	\$113,751	\$121,339	\$120,600	\$113,125	\$126,384	\$113,828
Stage Rate Water Revenue	-	-	-	2,820	-	11,281
Ground Water Revenue	539	499	579	539	588	577
1% Tax Allocation	6,884	6,953	7,360	7,363	7,610	7,613
State Water Contract Tax	5,595	5,581	6,090	6,090	5,924	5,924
Interest Revenue	3,699	3,638	2,665	3,808	2,676	3,721
Facilities Connection Charges - FIF	10,068	4,157	1,980	4,163	3,100	1,050
Facilities Connection Charges - FRF	4,383	2,025	1,020	2,165	1,610	590
Customer Jobs Revenue	3,272	1,439	940	2,480	1,230	5,090
Grants, Reimbursements	6,640	10,207	11,628	6,521	3,329	8,744
Other Revenue						
Fire Flow Testing	21	17	24	13	24	23
Lease of Property	311	323	338	338	355	355
Scrap Sales	14	24	16	23	16	23
Sales of Fixed Assets	69	140	57	39	57	39
Licenses and Permits	119	125	140	121	140	126
Misc Revenues	714	724	561	406	561	557
Residential Service Line Insurance	69	70	72	82	72	82
Total Other Revenue	1,317	1,423	1,208	1,022	1,225	1,205
Total Revenues	\$156,147	\$157,260	\$154,068	\$150,096	\$153,676	\$159,622

ALAMEDA COUNTY WATER DISTRICT

GRANTS & REIMBURSEMENTS

DETAIL

(\$ in thousands)

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Estimated Actual	FY 22/23 Amended Budget	Total
Grants					
ACFCD for RD1/Drop Struct. Fish ladder	\$2,138	\$4,494	\$2,633	\$3,329	\$12,594
CA WCB for Rubber Dam Fish Ladder No. 1	1,106	3,405	534	536	5,581
CDFW Restoration Grant for RD1 and Shinn Screens	1,891	1,670	1,440	-	5,000
IRWMP Prop 1 Grant for RD1 System Fish Passage Improvements	-	-	-	3,347	3,347
CNRA URG for RD3	435	-	-	-	435
Oliver de Silva Inc	1,000	-	1,000	-	2,000
USBR WaterSmart for AMI	-	-	-	1,500	1,500
Coastal Conservancy Prop 1 for RD3	25	-	41	-	66
SWRCB - Niles Cone Groundwater Basin Extraction Well Site Evaluation Project	-	16	572	32	620
DWR- Alternative Update & Model Upgrade for Niles Cone	-	276	224	-	500
State Water Resources Control Board for GW Sustain. Prog. (Old Jarvis)	5	65	77	-	146
SFPUC/USD Cost Share	-	139	-	-	139
Avalon Tank CalOES/FEMA	-	128	-	-	128
StopWaste Conservation Grant RD 3	33	-	-	-	33
Solano County Conservation Grant RD 2	9	12	-	-	21
Total	\$6,641	\$10,206	\$6,521	\$8,744	\$32,112

ALAMEDA COUNTY WATER DISTRICT

**OPERATING EXPENSES
SUMMARY
(\$ in thousands)**

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Operating Expenses						
Source of Supply	\$36,824	\$41,911	\$42,905	\$42,865	\$42,769	\$44,487
Pumping	1,574	1,875	2,495	2,157	2,550	2,626
Water Treatment	15,423	14,800	17,334	16,888	17,839	19,294
Transmission & Distribution	14,903	15,086	14,654	14,733	15,683	17,881
Total O&M Expenses	68,724	73,671	77,388	76,642	78,840	84,288
Delta Conveyance	83	-	-	-	-	-
Customer Accounts	1,983	4,551	5,501	4,842	5,704	5,948
Administrative and General	17,112	17,747	16,591	16,834	18,162	17,367
Pension Advanced Funding	5,975	5,506	5,866	5,465	5,016	5,566
Expense Projects	1,344	4,512	4,104	5,439	5,032	5,878
Total A&G/Exp Proj Expenses	26,496	32,316	32,061	32,580	33,913	34,759
Total Operating Expenses	\$95,220	\$105,987	\$109,449	\$109,222	\$112,753	\$119,047

ALAMEDA COUNTY WATER DISTRICT
OPERATING EXPENSES
OPERATIONS & MAINTENANCE (O&M) DETAIL
(\$ in thousands)

Reporting Group	Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Source of Supply							
8111	Oper & Planning of Supply System	\$2,553	\$2,596	\$2,829	\$3,153	\$2,978	\$3,620
8113	Operations of Takeoffs	06	04	18	04	19	08
8114	Ground Water Resources	3,134	2,798	3,692	2,946	4,768	4,139
8121	Maint of Recharge Facilities	492	363	743	626	759	709
8122	Maintenance of Wells	1,800	1,827	2,217	1,870	2,274	2,279
8123	Maint of Take Offs	79	42	138	120	146	149
8124	Maint of Replenishment Meters	0	5	4	2	5	3
8131	Purchased Water - SWP	9,451	9,938	10,755	10,451	10,463	11,198
8132	Purchased Water - SF Water	17,527	20,783	18,567	19,219	19,061	18,151
8133	Purchased Water - Semitropic	1,371	3,366	3,942	4,474	2,295	4,232
8134	Purchased Water-Other	413	189	-	-	-	-
Total Source of Supply		36,824	41,911	42,905	42,865	42,769	44,487
Pumping							
8211	Operation of Prod Wells	17	14	24	14	25	23
8212	Operation of Booster Pumps	15	31	14	21	14	25
8214	Operation of Desal Supply	0	-	17	05	18	07
8223	Maintenance of Booster Pumps	1,124	1,385	1,661	1,621	1,704	1,879
8224	Maintenance of SCADA System	418	445	779	497	788	692
Total Pumping		1,574	1,875	2,495	2,157	2,550	2,626
Water Treatment							
8311	Operation of Blending Facility	947	665	800	691	802	838
8313	Oper of Water Treatment Plant #1	70	37	115	47	119	57
8314	Oper of Water Treatment Plant #2	5,221	5,556	6,033	6,270	6,345	7,300
8315	Operation of Desalination Facility	919	970	1,124	1,124	1,175	1,464
8318	Operations Tech Support	1,234	1,212	1,401	1,173	1,393	1,401
8321	Maintenance of Blending Facility	664	425	693	591	711	658
8323	Maint of Water Treatment Plant #1	144	143	225	168	232	195
8324	Maint of Water Treatment Plant #2	2,120	1,830	2,192	2,226	2,222	2,393
8325	Maintenance of Desalination Plant	1,232	1,314	1,462	1,311	1,523	1,582
8330	Laboratory Services	2,871	2,649	3,290	3,287	3,319	3,406
Total Water Treatment		15,423	14,800	17,334	16,888	17,839	19,294
Transmission & Distribution							
8411	Engineering of Distrib System	1,780	1,780	1,280	1,358	2,005	1,757
8412	Operation of Distrib System	2,721	2,912	2,930	2,593	2,996	3,191
8421	Maintenance of Reservoirs	1,058	804	1,009	898	1,028	1,085
8422	Maintenance of Mains	2,269	2,608	2,579	2,827	2,792	3,247
8423	Maintenance of Cathodic Stations	13	04	25	13	25	18
8424	Maintenance of Service Lines	1,505	1,510	1,278	1,565	1,299	1,762
8425	Maintenance of Meters	913	788	797	738	807	966
8426	Maintenance of Fire Hydrants	295	203	210	280	219	351
8427	Maintenance of Backflow Preventers	675	639	518	519	525	688
8428	Maintenance of Distribution System	1,934	2,151	2,178	2,229	2,197	2,860
8429	Maintenance - Facilities Engineering	1,545	1,516	1,560	1,453	1,497	1,680
8450	Maintenance of Regulator Stations	195	172	291	261	293	277
Total Transmission & Distribution		14,903	15,086	14,654	14,733	15,683	17,881
Total Operations and Maintenance		\$68,724	\$73,671	\$77,388	\$76,642	\$78,840	\$84,288

ALAMEDA COUNTY WATER DISTRICT
OPERATING EXPENSES
ADMINISTRATIVE & GENERAL (A&G) DETAIL
(\$ in thousands)

Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Salaries	\$6,930	\$8,008	\$7,260	\$7,669	\$7,944	\$8,508
Other Pay (Vacation, Holiday, Sick Leave, etc.)	5,826	5,741	5,502	6,741	5,588	5,570
Employees' Retirement and Benefits	16,966	17,539	18,782	17,395	18,986	18,575
Property and Liability Insurance	897	691	853	875	879	950
Election Expense	-	625	-	-	625	625
Education & Training	103	81	314	228	323	320
Travel, Subscriptions, & Dues	278	223	322	310	399	408
Office Supplies	105	86	157	145	158	177
Postage & Shipping Services	214	176	246	196	248	248
Telephone	125	100	100	100	100	100
Small Tools/Supplies	222	222	184	174	183	206
Legal Services	880	894	808	900	808	900
Professional Services	633	865	1,151	1,130	1,045	1,395
OPEB	3,251	2,486	2,573	2,651	2,635	2,726
OPEB Advanced Funding	1,217	1,518	1,465	1,465	1,410	1,410
Pension Advanced Funding	5,975	5,506	5,866	5,465	5,016	5,566
Information Technology	1,136	1,686	1,844	1,831	1,933	2,115
Security & Emergency Services	524	872	1,256	1,256	1,381	1,612
Public Information/Conservation	600	626	1,509	1,043	1,387	1,985
Equipment/Auto Maintenance	790	854	994	994	996	1,045
Property Maintenance	975	1,186	1,347	1,281	1,368	1,329
Other A&G	1,881	2,075	2,266	2,222	2,197	2,223
AMI Budget Savings	-	-	-	-	-	-
Total A&G Before Expense Transfers	49,526	52,057	54,799	54,070	55,603	57,994
Expense Transfer - Equipment	(1,163)	(1,099)	(693)	(703)	(707)	(725)
Expense Transfer - Overhead	(25,276)	(26,188)	(30,185)	(29,603)	(30,308)	(32,926)
Total Expense Transfer	(26,439)	(27,287)	(30,878)	(30,306)	(31,016)	(33,651)
Net A&G After Expense Transfers	\$23.087	\$24.770	\$23.921	\$23.763	\$24.587	\$24.343

ALAMEDA COUNTY WATER DISTRICT

 OPERATING EXPENSES
 EXPENSE PROJECTS DETAIL
 (\$ in thousands)

Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
2019 Joint Purified Water Feasibility Evaluation	\$198	\$167	\$127	\$253	-	-
Alternative Update and Model	-	646	-	924	-	315
BARR DCP Study	5	18	-	9	-	-
Blending Facility PFAS Voluntary Monitoring Program	-	-	93	93	93	93
Business Continuity Plan	-	68	-	-	-	-
Cathodic Protect Improvements	-	13	-	9	-	-
Clean Energy Plan Review/Implementation	319	361	-	-	-	-
CMMS Software Implementation	-	26	-	23	-	-
COVID-19 Prevention Activities	211	75	-	18	-	-
Desal Supply Well Pilot Study	67	167	84	227	-	-
District Security Review	76	145	150	-	-	-
Drought Expenses	-	-	-	322	-	-
Echologics Leak Detection/Surv	-	73	-	-	-	-
Evaluation of System and Facilities	-	73	-	166	-	-
Eng Dept - Capital Equipment and Materials	9	3	-	-	-	-
Engineering Report for CIP	-	37	-	17	-	135
Environmental Monitoring	5	19	-	-	-	-
Facility Arc Flash Calculation	-	136	-	312	-	60
Facility Division Asset Management Master Plan	-	-	95	-	75	225
Groundwater Basin Flow Model Alternative Update	84	-	-	-	-	-
Headquarters Improvements	16	14	-	17	-	-
Integrated Resources Planning	-	-	213	150	277	277
IT Enterprise Software Upgrades - Cityworks	-	33	50	51	-	20
IT Enterprise Software Upgrades - JD Edwards	-	360	-	30	100	100
IT Enterprise Software Upgrades - Microsoft	-	65	-	20	-	-
Jarvis Rd Well Destruction	23	220	-	205	-	-
Los Vaqueros Reservoir Expansion Project	161	652	2,500	900	4,000	1,543
Main Repair 16" HDPE Cherry	-	-	-	34	-	-
Niles Canyon Stroll & Roll	5	-	-	-	-	-
Niles Cone Groundwater Basin	20	-	-	-	-	-
Patterson Reservoir Remediation	-	57	-	21	-	89
PFAS Regulatory Monitoring	1	56	-	13	-	-
PFAS treatment study (EE)	-	1	371	940	81	1,202
PID/Fire Mutual Assistance	2	6	-	-	-	-
Pit T-2 Slope Rehabilitation	-	15	-	-	-	-
Rehab of Mowry 9	-	49	-	-	-	-
RD1 Fishway & Shinn FS Database	-	-	-	76	-	-
Sample Master Software	-	-	-	10	-	-
SCADA Replacement Project	-	762	-	500	-	920
School lead testing	10	-	13	-	-	-
Service Lines Lead Evaluation	-	36	-	31	-	31
Vehicle Capital - Leased Vehicle	-	-	-	10	-	172
Water Efficiency Master Plan	111	47	-	8	-	-
Water Quality Extraordinary Expenses	-	59	407	-	407	407
WRF Manganese BioFiltration	20	-	-	-	-	-
WTP2 Process Basin Concrete Gr	-	53	-	50	-	291
WTP2 Filter Media Replacement	-	-	-	-	-	-
Total Expense Projects	\$1,344	\$4,512	\$4,104	\$5,439	\$5,032	\$5,878

ALAMEDA COUNTY WATER DISTRICT

**CAPITAL PROJECTS
SUMMARY
(\$ in thousands)**

	FY 19/20 Actual Expense				FY 20/21 Actual Expense			
	Total	GF	FIF	FRF	Total	GF	FIF	FRF
Distribution System	\$9,765	\$4,282	\$1,100	\$4,383	\$21,877	\$19,141	\$711	\$2,025
Ground Water	14,476	11,583	2,894	-	20,458	16,366	4,092	-
Vehicle	666	666	-	-	407	407	-	-
Headquarters Facility	424	424	-	-	1,399	1,399	-	-
Engineering	546	351	195	-	88	88	-	-
Operations	480	470	10	-	287	286	1	-
Total Capital Projects	\$26,359	\$17,776	\$4,199	\$4,383	\$44,515	\$37,687	\$4,804	\$2,025
Customer Jobs	5,687	5,687			3,653	3,653		
Extraordinary Expense	1,344				4,512			
Grand Total Capital Program	\$33,390				\$52,681			

**CAPITAL PROJECTS
SUMMARY
(\$ in thousands)**

	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual				FY 22/23 Adopted Budget	FY 22/23 Amended Budget			
		Total	GF	FIF	FRF		Total	GF	FIF	FRF
Distribution System	\$20,065	\$15,509	\$10,403	\$2,941	\$2,165	\$28,864	\$35,382	\$29,329	\$5,462	\$590
Ground Water	14,076	16,844	13,504	3,340	-	6,043	1,741	1,428	313	-
Vehicle	1,359	655	655	-	-	1,075	1,377	1,377	-	-
Headquarters Facility	345	25	25	-	-	125	495	495	-	-
Engineering	730	260	203	57	-	860	1,195	1,128	68	-
Operations	7,081	891	856	36	-	1,961	6,134	4,975	1,158	-
Total Capital Projects	\$43,656	\$34,184	\$25,645	\$6,374	\$2,165	\$38,928	\$46,324	\$38,733	\$7,000	\$590
Customer Jobs	4,348	4,136	4,136			4,459	4,459	4,459		
Extraordinary Expense	4,104	5,439				5,032	5,878			
Grand Total Capital Program	\$52,108	\$43,759				\$48,419	\$56,661			

ALAMEDA COUNTY WATER DISTRICT

CAPITAL PROJECTS
DISTRIBUTION SYSTEM
(\$ in thousands)

CIP No	Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
BB0101B	Canyon Heights Booster Station Upgrade/Replacement	\$178	\$1,059	\$481	\$360	-	-
BB0602B	Seven Hills Booster Station Study and Upgrade	-	-	50	-	50	-
BB1501	PR-1 Booster Station	30	5	-	-	-	-
EE0201B	Engineering Report for CIP	215	-	100	-	50	-
MD0110B	Zone Valve Relocation - Warm Springs	-	-	32	-	27	-
MM4011	East West Connector Project	-	-	-	-	-	5
MM4012	ACFC Crossings	7	27	49	28	-	-
MM8007	Main Renewal - MR1 Driscoll	676	404	100	275	100	3,878
MM8008	Main Renewal - MR3 Central Newark	336	411	100	40	200	200
MM8006	Alvarado Niles Pipeline Seismic Improvement Project	1,111	11,900	1,000	2,000	138	138
MN0101B	Cathodic Protection Improvements and Additions	9	-	212	-	465	465
PJ0110	MSJWTP - Replace Diesel Generator and Cooling System	151	-	-	-	-	-
SR0650	Patterson Reservoir Remediation Project	34	-	50	-	89	-
ST0251B	Canyon Heights Tank Improvements	1,513	96	-	-	-	-
ST0551B	MSJ Tank Improvements	8	30	323	18	500	224
MD0203	Water Meter Replacements - Small Meters	-	-	26	26	26	26
BB0203B	Curtner Road Booster Station Upgrade	131	473	200	500	1,000	4,276
BB1351B	Avalon Heights Booster Improvements and Equipment Replacements	-	-	40	-	-	40
EE0601	Hazard Mitigation and Emergency Response Strategic Planning	185	-	-	-	-	-
GA5005	Desal Production Well Equipment Replacement	30	33	66	88	66	44
MD0101	Service Line Emergency Replacement Program	1,403	1,225	1,900	1,400	1,900	1,400
MD0102	Service Line Incidental Replacement Program	139	140	168	168	168	168
MD6005	Advanced Metering Infrastructure	845	2,091	10,345	5,175	15,609	13,779
MD0111	Service Lines - Lead Evaluation	144	-	31	-	31	-
MD0201	Water Meter Replacement Program - Large Meters	202	113	20	65	20	20
MD0202	Water Meter Replacement Program - Medium Meters	60	-	5	5	5	5
MD5001B	Distribution System Large Valve Replacement Program	164	120	35	35	35	35
MU5002	Regulator Site Improvements and Equipment Replacements	2	125	15	2	15	28
PF0201	Durham Take-off Improvements	-	1	-	-	-	-
PH0151B	PT Blending Facility Improvements and Equipment Replacements	43	28	45	50	45	40
MD6004	Meter Test Bench Upgrades	-	-	190	209	60	60
PH0251B	Desal Facility Improvements / Equipment Replacements	146	58	55	69	55	41
PH0252B	Membranes for Desal Facility	83	-	-	-	-	-

ALAMEDA COUNTY WATER DISTRICT

CAPITAL PROJECTS
DISTRIBUTION SYSTEM
(\$ in thousands)

CIP No	Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
PJ0251C	WTP No.2 Improvements and Equipment Replacements	162	776	168	97	108	179
PW0351B	Mowry and PT Wellfields - Replacement Pumping Equipment	174	189	56	-	56	112
PW5001B	Wellfield General Improvements and Equipment Replacements	91	-	40	10	40	70
MU0101B	FR1 Upgrade	-	-	-	-	358	-
YI0102B	Distribution PLC Upgrade	61	200	200	150	529	579
YI0103B	Watershed SCADA additions to Distribution SCADA	-	-	27	-	27	27
SR0601	Patterson Reservoir Roof Replacement	-	-	-	-	312	112
BB0851	Washington Booster Improvements (Phase 1 and 2)	-	-	84	20	281	281
EE0202	Desal Reliability Project	-	-	-	-	-	27
EE0501	CIP Planning/Facility Assessments	1	-	-	-	-	-
PJ0150	MSJWTP Improvements & Equipment Replacements	-	-	50	-	15	65
YI0106	Desal PLC Upgrade Project	-	-	-	-	272	13
ST0752	Avalon Tank Slope Stabilization Improvements	217	236	1,319	200	1,000	2,261
SR8001B	BF Tank and Reservoir Seismic Upgrades (Appian)	-	-	-	-	50	-
PJ0154	MSJWTP Property Improvements	-	-	250	-	-	425
BB1602	B16 WTP2 Zone 3 Booster Discharge Pipeline Replacement	-	12	177	56	-	21
BB5001	Booster Stations- Facility Improvements / Equipment Replacement	116	62	45	54	45	36
MD0112	Distribution Leak Detection System	-	-	132	132	132	132
MD5001	Distribution System Large Valve Replacement Program	-	-	72	55	72	72
MM8011	Main Renewal - Small Diameter Pipeline Renewal	1,056	1,799	100	3,200	100	100
MM8012	Main Renewal - Lindsey Tract	-	4	150	110	500	430
MU0501B	Dry Creek Regulator Upgrade	-	-	43	-	-	-
PH0154B	Blending Facility Low Flow Control Modifications/Neat Feed	22	119	234	110	308	433
PJ0208B	WTP2 Process Basin Concrete Grouting	-	-	344	-	291	-
SR0101	Alameda Reservoir Roof Replacement	6	53	382	382	3,000	4,514
SR0201	Decoto Reservoir Roof Replacement	10	49	259	180	358	359
SR0251	Decoto - Lining/Structural/Mechanical/WQ Improvements	1	(1)	-	-	-	-
SR0403	Mayhew Reservoir Control Valve Vault	-	-	40	-	100	-
SR5001	Reservoir- Facility Improvements/ Equipment Replacement	1	38	25	41	24	9
ST5001	Tanks- Facility Improvements/ Equipment Replacement	-	-	20	-	24	45
YI0204	Clean Energy Implementations	-	-	8	200	-	207
YI0204a	Clean Energy - Implementation of PPA	-	-	203	-	206	-
Total		\$9,765	\$21,877	\$20,065	\$15,509	\$28,864	\$35,382

ALAMEDA COUNTY WATER DISTRICT

CAPITAL PROJECTS
GROUND WATER
(\$ in thousands)

CIP No	Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
GG0302B	Kaiser Pond Diversion Improvement Project	\$93	\$43	\$20	\$5	\$22	\$238
GG0305	Pit T-2 Slope Rehabilitation	4	-	-	-	-	-
GG0501	Vallecitos Channel Betterments	162	699	-	2,089	-	33
GG1301B	Shinn Pond Fish Screen	4,389	4,419	4,228	4,500	-	-
GG4103B	Rubber Dam 1 - Fish Ladder	8,703	13,682	5,935	7,400	-	-
GG4103B2	Rubber Dam 1 - Fish Ladder Miscellaneous Safety Modifications	-	-	-	-	-	75
GG4302B	Rubber Dam No. 3 Fabric Replacement	53	-	76	70	-	-
GG4303B	Rubber Dam No. 3 Fish Ladder	121	40	13	50	-	-
GA0901	New Aquifer Reclamation Program Well	40	126	10	5	10	100
GG0601B	Monitoring Well Construction Project	-	-	27	-	354	354
GG5001	GW Supply Facilities Improv/Equip Replacements	1	-	40	-	40	40
GG5004	Old Jarvis Road Irrigation Well Destruction Grant Project	-	-	160	-	-	-
GG7001	G-G 70.01 Groundwater Basin Flow Model (Upgrade)	-	-	579	-	-	-
GA5004	Montecito Well Site Demolition	1	-	-	-	-	-
GG4101B	Rubber Dam No. 1 - Fabric Replace, Ctrl Bldg & Equip Mod	910	1,403	1,247	1,100	-	-
GG4203	BF Rubber Dam No. 2 Larinier Fishway	-	-	-	-	481	181
GA1001	Niles Cone Groundwater Basin Extraction Well Site Evaluation	-	47	1,169	1,469	-	78
GA5007	Brackish Groundwater Reclamation Project- Desal Replacement	-	-	80	13	2,879	148
GG4303B2	Fish Passage Facility Grating Assessment	-	-	99	-	99	99
GG5006	Fisheries SCADA integration	-	-	75	-	-	-
GG5007	Groundwater PFAs Sampling and Source Investigation	-	-	150	143	150	150
GG5008	Groundwater SGMA Enhancement	-	-	102	-	102	102
GW0160	Mowry Deep Aquifer Secondary Well	-	-	-	-	-	131
YI0104	H02 - Foundation Fieldbus Replacement	-	-	-	-	134	13
Total		\$14,476	\$20,458	\$14,076	\$16,844	\$6,043	\$1,741

ALAMEDA COUNTY WATER DISTRICT

CAPITAL PROJECTS
VEHICLE
(\$ in thousands)

CIP No	Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
AV0101	Vehicle Capital - Air Quality Reg'd Equip Upgrades	\$106	\$ -	\$ -	\$ -	\$ -	\$ -
AV0102	Vehicle Capital - Light Duty Vehicles	278	149	414	142	105	-
AV0104	Vehicle Capital - Heavy -Duty Vehicles	151	36	375	125	-	385
AV0152	Equipment and Tools - Distribution Maintenance	-	-	60	60	60	60
AV0153	Equipment and Tools - Facilities Maintenance	-	-	-	-	-	20
AV0154	Equipment and Tools - General Facilities	-	-	10	8	10	12
AV0103	Vehicle Capital - Construction Equipment and Machinery	132	223	500	320	900	900
Total		\$666	\$407	\$1,359	\$655	\$1,075	\$1,377

ALAMEDA COUNTY WATER DISTRICT

**CAPITAL PROJECTS
HEADQUARTERS FACILITY**
 (\$ in thousands)

CIP No	Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
AQ0110	Board Room Audio-Visual Upgrades	\$214	\$19	\$75	\$25	\$25	\$125
AQ0151C	Headquarters Facility Improvement/ Equipment Replacement	211	111	270	-	100	370
AQ0152	Headquarter Facility- Reroof Building Office Complex and Garage	-	1,269	-	-	-	-
	Total	\$424	\$1,399	\$345	\$25	\$125	\$495

ALAMEDA COUNTY WATER DISTRICT

CAPITAL PROJECTS
ENGINEERING
(\$ in thousands)

CIP No	Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
AK0103	IT Custom Applications-DCJETS Replacement and Upgrades	\$185	-	\$77	\$45	-	-
AK0104B	IT - Cityworks for Groundwater Permits	34	-	95	40	-	25
AK0109	IT Infrastructure Upgrades - Capital	92	68	225	150	250	325
AK0110	IT Records Management Project	90	19	225	25	125	125
AK0251	Engineering Department - Capital Equipment and Materials	-	-	33	-	5	5
AK0165	IT Enterprise Software Upgrades - MS Office, SharePoint, Exchange	144	-	-	-	-	-
YI0603	Electrical Redundancy & Reliability for IT Svstems	-	-	-	-	78	13
MD0104	Distribution System Seismic Study Update	-	-	74	-	402	402
MD0104a	Asbestos Cement Pipe Assessment Update	-	-	-	-	-	300
Total		\$546	\$88	\$730	\$260	\$860	\$1,195

ALAMEDA COUNTY WATER DISTRICT

CAPITAL PROJECTS
OPERATIONS
(\$ in thousands)

CIP No	Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
AK0104	Citywork Interface DMD	-	-	\$50	\$35	-	\$15
AK0365	Facilities Maintenance Shop	-	-	165	-	165	330
GA5006	Desal Supply Well Pilot Study	15	-	-	-	-	-
PH0155	Re-pipe Blending Facility S-1 sample line	-	-	3	-	-	3
YI0101	SCADA Systems Software Replacements	73	-	701	-	920	-
YI0101B	SCADA Systems Infrastructure Upgrades	122	230	227	130	100	197
YI0502B	Communications Projects - Production and Storage	261	44	-	9	60	50
YI0601	Facility Arc Flash Calculation and Labeling	-	-	360	-	-	-
YI5002B	Avalon System Fiber Optic Systems Upgrades	-	-	-	-	20	20
YI5004	Physical Security Upgrades at Critical District Facilities	8	-	-	-	-	-
AV0153	Equipment and Tools - Facilities Maintenance	-	-	10	-	10	-
EE0202	Desal Reliability Project	-	-	27	-	-	-
GG9903	Watershed preservation and protection	-	-	5,000	-	-	-
PH0108a	PFAS treatment (CIP)	-	-	-	-	134	4,789
PW0302	PFAS related wellfield or distribution system modifications (CIP)	-	-	-	-	13	13
PJ0262	WTP2 Filter Media Replacement	-	12	538	717	538	717
Total		\$480	\$287	\$7,081	\$891	\$1,961	\$6,134

ALAMEDA COUNTY WATER DISTRICT

CAPITAL PROJECTS
CUSTOMER JOBS
(\$ in thousands)

CIP No	Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
MD0109	Customer Generated Distribution System Improvements	\$5,687	\$3,653	\$4,348	\$4,136	\$4,459	\$4,459

ALAMEDA COUNTY WATER DISTRICT

DEBT SERVICE
SCHEDULE
(\$ in thousands)

	Amount of Original Issue	Outstanding Balance at 6/30/2022		FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
2009 Refunding Rev Bonds 2.0% - 5.0% Maturity: FY 2019-20	\$26,340	-	Principal	\$2,780	-	-	-	-	-
			Interest	87	-	-	-	-	-
			Total	2,867	-	-	-	-	-
2012 Revenue Bonds 3.0% - 5.0% Maturity: FY 2040-41	45,240	-	Principal	300	2,335	2,400	2,400	2,465	-
			Interest	1,584	1,570	1,454	1,454	1,334	-
			Total	1,884	3,905	3,854	3,854	3,799	-
2015 Revenue Bonds 4.0% - 5.0% Maturity: FY 2044-45	27,810	24,105	Principal	555	580	610	610	640	640
			Interest	1,072	1,044	1,015	1,015	984	984
			Total	1,627	1,624	1,625	1,625	1,624	1,624
2022 Refunding Rev Bonds 4.0% - 5.0% Maturity: FY 2044-45	43,575	43,575	Principal	-	-	-	-	-	2,130
			Interest	-	-	-	-	-	2,211
			Total	-	-	-	-	-	4,341
Est Debt Service (Advanced Metering Infrastructure)					-	-	-	1,103	-
Grand Total	\$142,965	\$67,680		\$6,378	\$5,529	\$5,479	\$5,479	\$6,526	\$5,965

ALAMEDA COUNTY WATER DISTRICT

LABOR AND BENEFITS

LABOR COST DETAIL

(\$ in thousands)

	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
Operating						
Source of Supply	\$2,187	\$2,089	\$2,390	\$2,351	\$2,701	\$2,861
Pumping	241	312	462	430	480	478
Water Treatment	4,160	3,967	4,587	4,527	4,807	4,814
Transmission & Distribution	4,356	4,566	4,541	4,575	4,988	5,379
Customer Accounts	1,207	1,371	1,651	1,404	1,747	1,712
Administration & General	8,190	9,481	8,710	9,099	9,405	10,086
Vacation, Sick Leave, Etc.	5,826	5,741	5,658	6,905	5,745	5,743
Expense Projects	185	561	10	561	10	561
Total Operating Labor	26,352	28,088	28,010	29,851	29,883	31,634
Capital						
General Fund	2,165	1,990	2,084	2,084	1,798	1,798
Facilities Improvement Fund	401	381	517	517	297	297
Facilities Renewal Fund	307	372	722	722	407	407
Total Capital Labor	2,874	2,742	3,323	3,323	2,503	2,503
Customer Jobs	960	948	1,125	1,125	1,166	1,166
Total Labor Costs	\$30,186	\$31,777	\$32,458	\$34,299	\$33,551	\$35,302

ALAMEDA COUNTY WATER DISTRICT
LABOR AND BENEFITS
EMPLOYEE RETIREMENT AND BENEFIT DETAIL
(\$ in thousands)

Description	FY 19/20 Actual Activity	FY 20/21 Actual Activity	FY 21/22 Adopted Budget	FY 21/22 Estimated Actual	FY 22/23 Adopted Budget	FY 22/23 Amended Budget
PERS Employer Percent	\$8,734	\$9,140	\$9,647	\$9,377	\$9,805	\$9,490
PERS EE Portion Paid by ACWD	263	268	264	262	266	299
OPEB	3,251	2,486	2,573	2,651	2,635	2,726
OPEB Advanced Funding	1,217	1,518	1,465	1,465	1,410	1,410
Pension Advanced Funding	5,975	5,506	5,866	5,465	5,016	5,566
Deferred Comp Contribution	233	188	197	257	197	203
Social Security	4	4	29	3	30	38
Medical	5,373	5,488	6,029	5,238	6,029	5,917
Medicare	443	462	468	296	468	498
AD&D	6	7	7	6	7	7
Life Insurance	61	63	76	64	80	73
Dental	398	408	448	395	461	441
Vision	62	64	71	63	73	70
Employee Assistance Program	6	7	7	6	7	7
Short Term Disability	69	73	76	62	80	67
LTD/Wage Continuation	101	108	113	103	119	112
Unemployment Insurance	8	23	15	6	15	11
Workers' Comp	1,073	1,074	1,141	1,053	1,148	1,131
MCP Allowance	124	136	146	155	150	160
Misc Other Benefits	10	26	52	49	52	52
Total Emp Ret & Benefits	\$27,409	\$27,048	\$28,686	\$26,976	\$28,046	\$28,277

ALAMEDA COUNTY WATER DISTRICT

PERSONNEL BUDGET

Fiscal Year 2022/23

ORGANIZATION CHARTS

SUMMARY

DEPARTMENTS:

Office of the General Manager

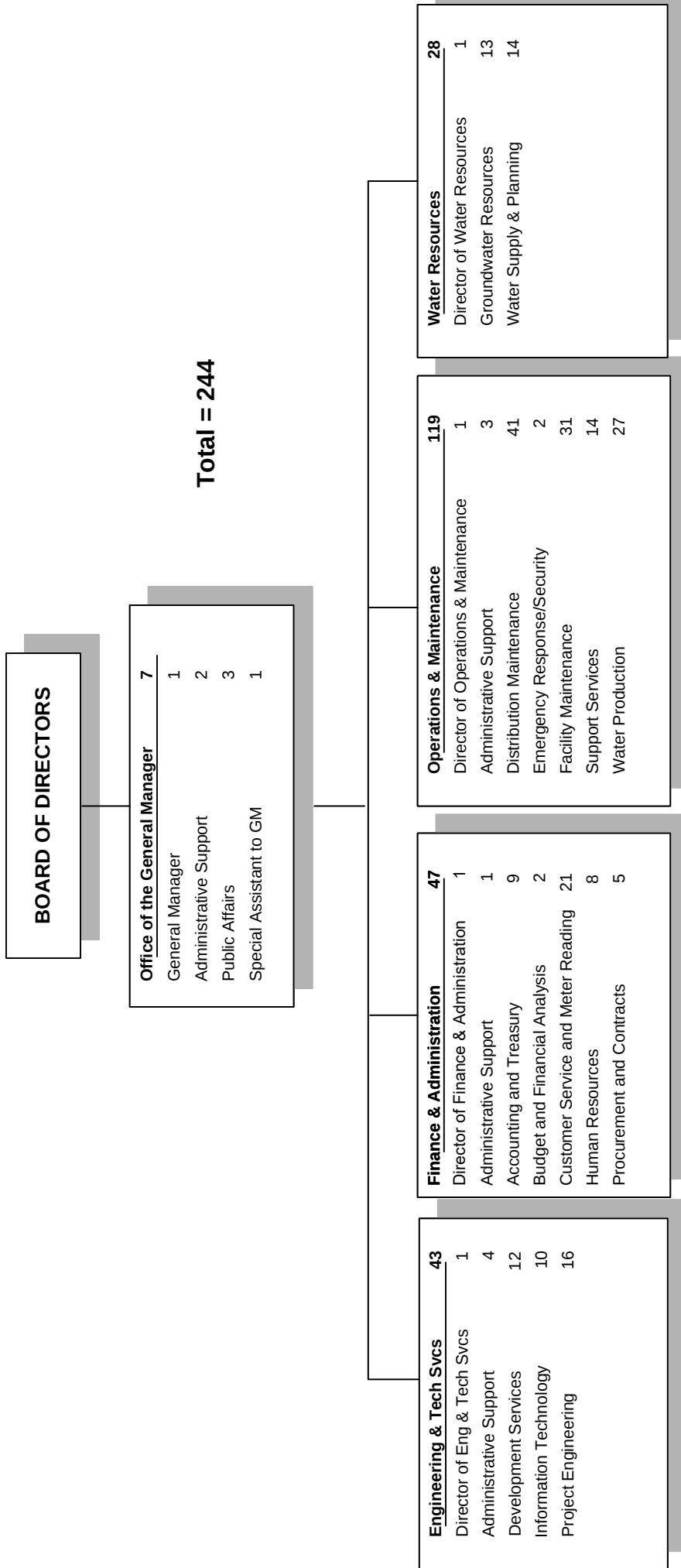
Engineering & Technology Services

Finance & Administration

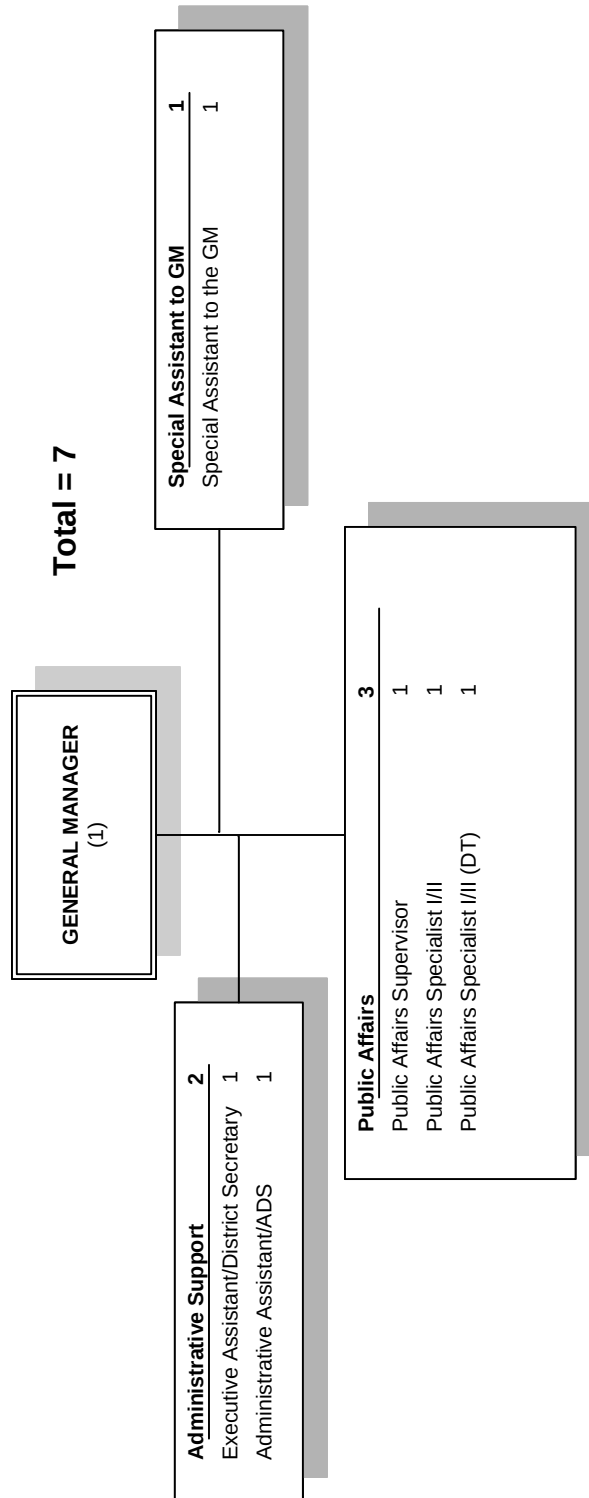
Operations & Maintenance

Water Resources

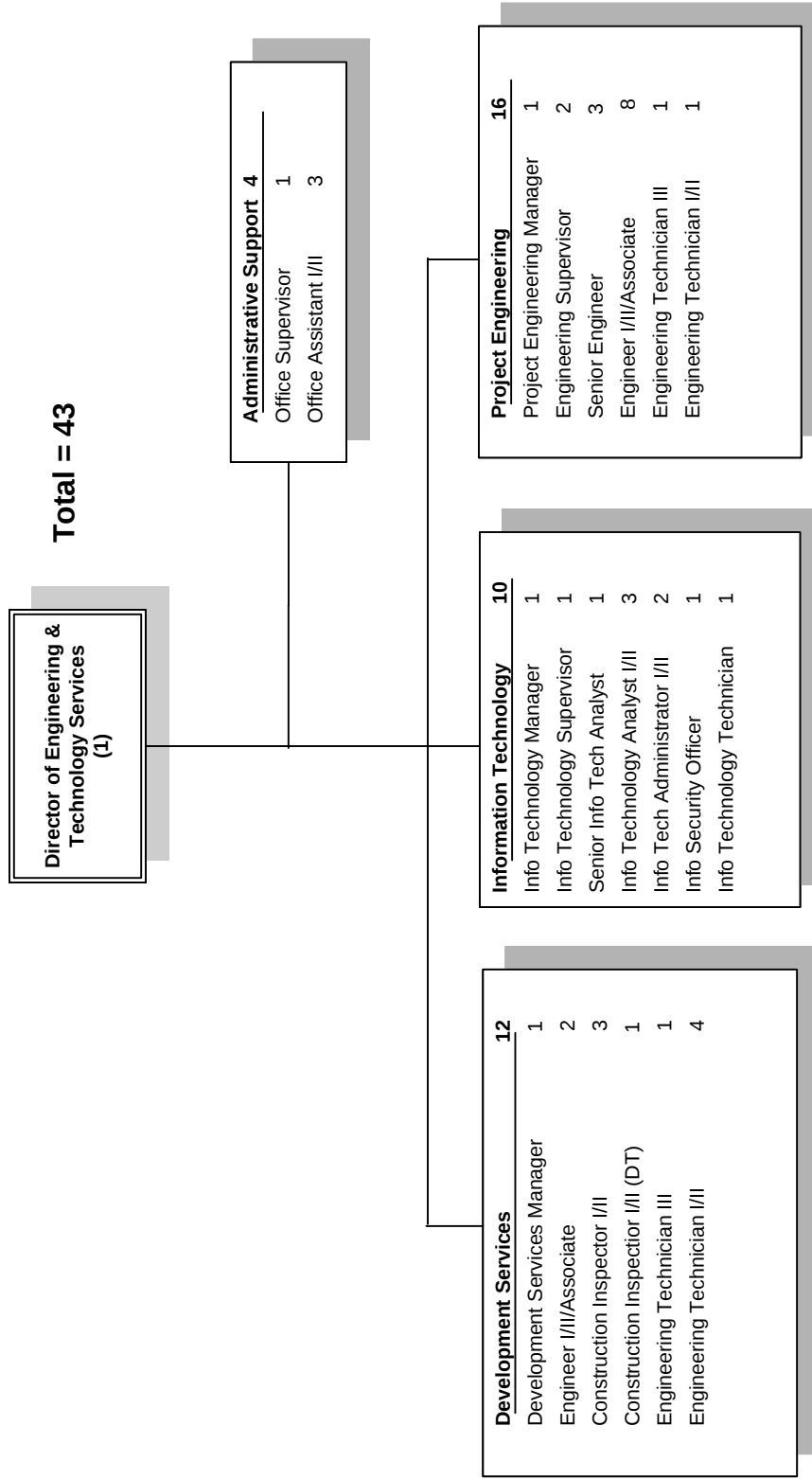
ALAMEDA COUNTY WATER DISTRICT FUNCTIONAL ORGANIZATIONAL CHART FY 22/23



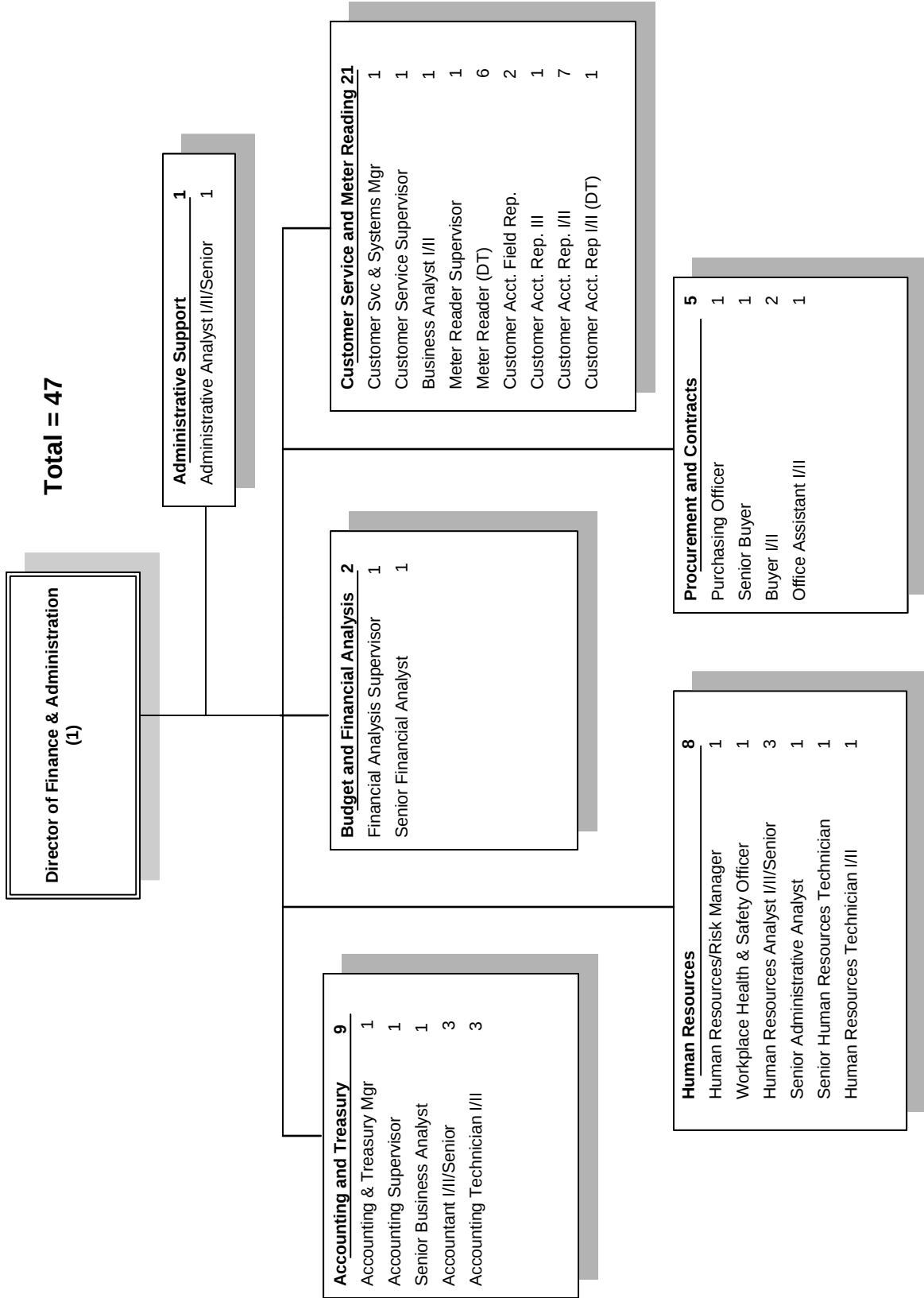
ALAMEDA COUNTY WATER DISTRICT
OFFICE OF THE GENERAL MANAGER
FY 22/23



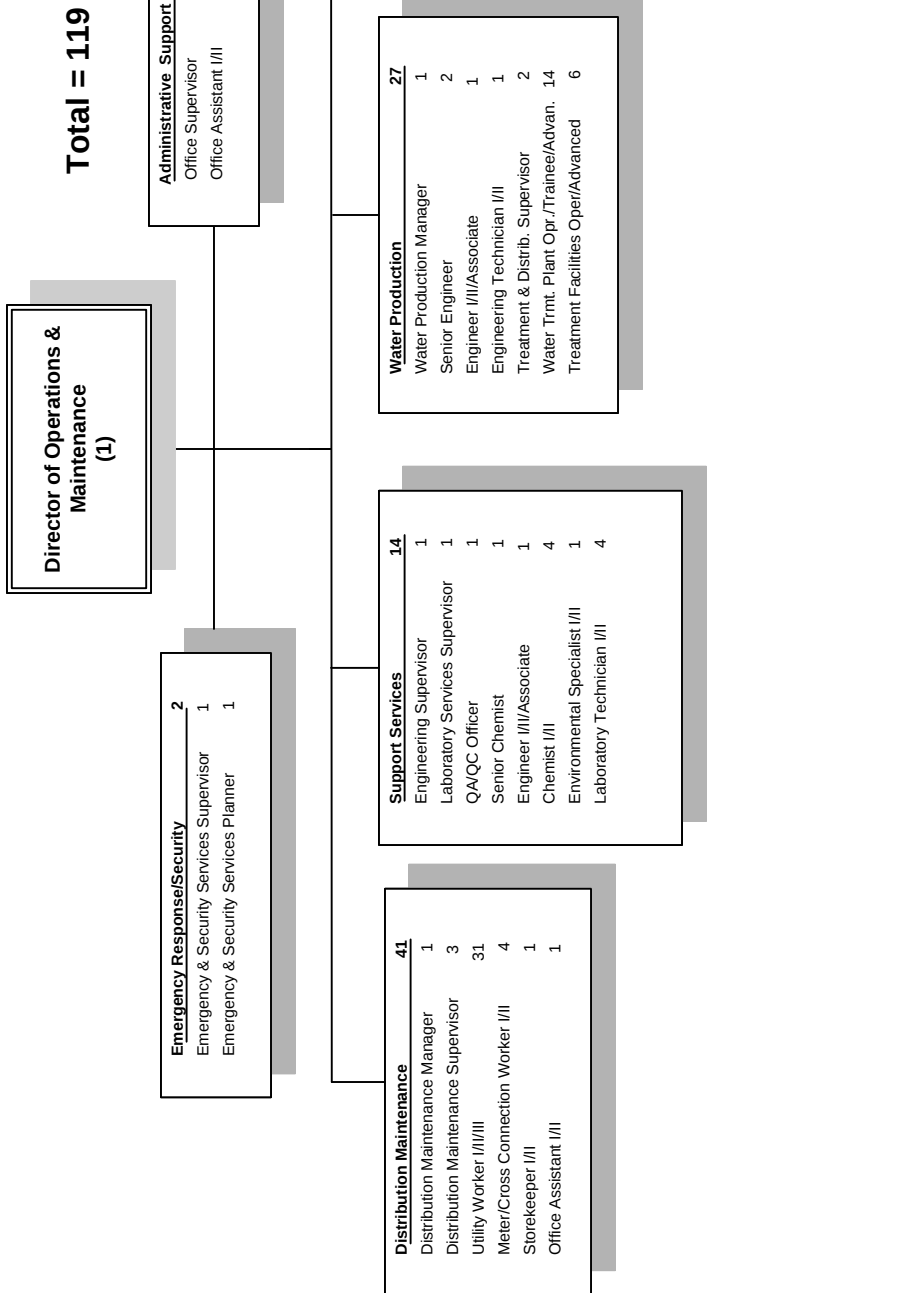
ALAMEDA COUNTY WATER DISTRICT
ENGINEERING & TECHNOLOGY SERVICES DEPARTMENT
FY 22/23



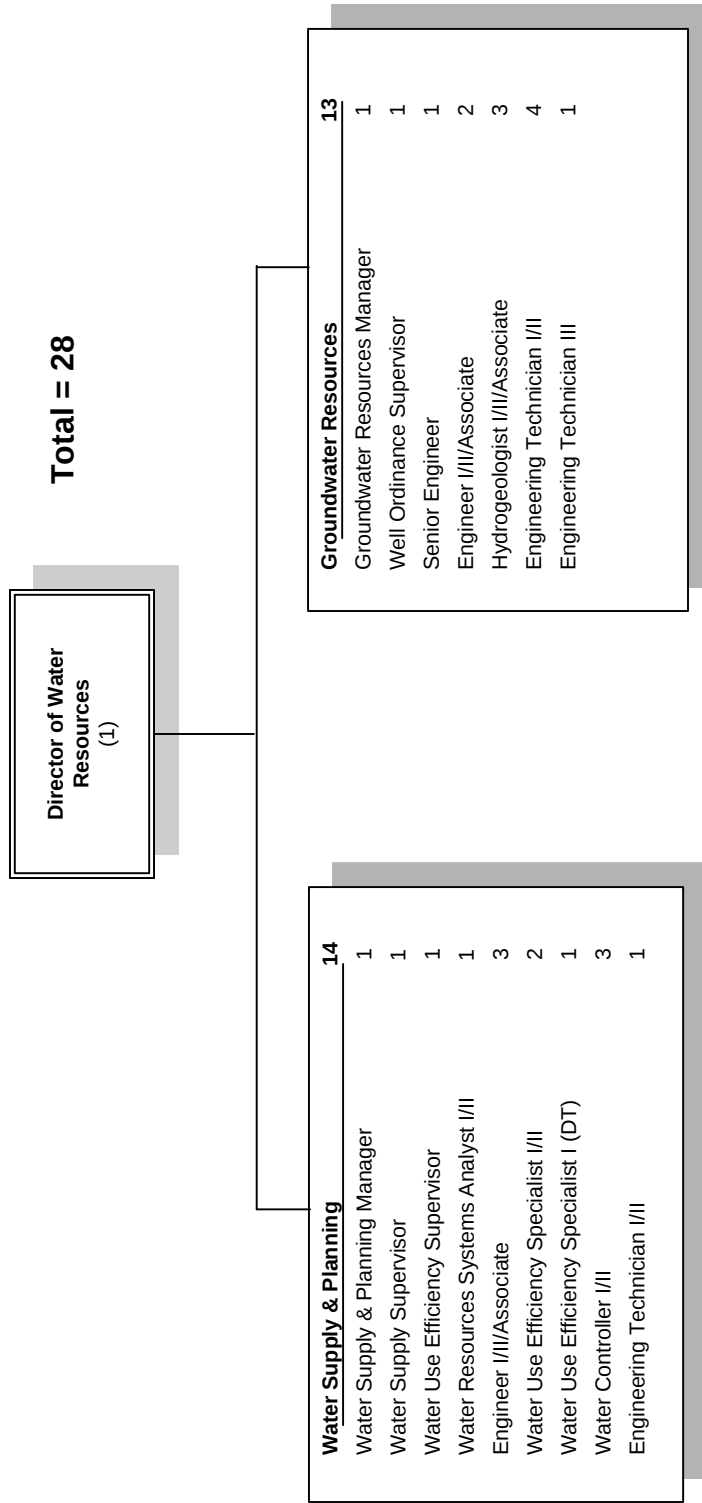
ALAMEDA COUNTY WATER DISTRICT
FINANCE & ADMINISTRATION DEPARTMENT
FY 22/23



ALAMEDA COUNTY WATER DISTRICT OPERATIONS & MAINTENANCE DEPARTMENT FY 22/23



ALAMEDA COUNTY WATER DISTRICT
WATER RESOURCES DEPARTMENT
FY 22/23



**ALAMEDA COUNTY WATER DISTRICT
PERSONNEL BUDGET
SUMMARY**

DEPARTMENT	FY 2021/22 Adopted		FY 2021/22 Amended		FY 2022/23 Adopted		FY 2022/23 Amended	
	FULL TIME	TEMP/ PART TIME	FULL TIME	TEMP/ PART TIME	FULL TIME	TEMP/ PART TIME	FULL TIME	TEMP/ PART TIME
OFFICE OF THE GENERAL MGR	14.0	1.0	6.0	1.0	14.0	1.0	7.0	1.0
ENGINEERING & TECH SVCS	43.0	3.0	43.0	3.0	44.0	3.0	43.0	3.0
FINANCE & ADMINISTRATION	39.0	2.0	47.0	2.0	39.0	2.0	47.0	2.0
OPERATIONS & MAINTENANCE	119.0	2.0	119.0	2.0	119.0	2.0	119.0	2.0
WATER RESOURCES	26.0	4.0	26.0	4.0	27.0	4.0	28.0	4.0
TOTAL DISTRICT	241.0	12.0	241.0	12.0	243.0	12.0	244.0	12.0

**ALAMEDA COUNTY WATER DISTRICT
PERSONNEL BUDGET
OFFICE OF THE GENERAL MANAGER**

CLASSIFICATION	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Adopted	FY 2022/23 Amended
ADMINISTRATIVE ANALYST I/II/SENIOR	1.0	-	1.0	-
ADMINISTRATIVE ASSISTANT/ADS	1.0	1.0	1.0	1.0
EXECUTIVE ASSISTANT/DISTRICT SECRETARY	1.0	1.0	1.0	1.0
GENERAL MANAGER	1.0	1.0	1.0	1.0
HUMAN RESOURCES ANALYST I/II/SENIOR	3.0	-	3.0	-
HUMAN RESOURCES TECHNICIAN I/II/SENIOR	2.0	-	2.0	-
HUMAN RESOURCES/RISK MANAGER	1.0	-	1.0	-
PUBLIC AFFAIRS SPECIALIST I/II/SENIOR	1.0	1.0	1.0	1.0
PUBLIC AFFAIRS SPECIALIST I/II (DT)	-	-	-	1.0
PUBLIC AFFAIRS SUPERVISOR	1.0	1.0	1.0	1.0
SPECIAL ASSISTANT TO THE GENERAL MANAGER	1.0	1.0	1.0	1.0
WORKPLACE HEALTH & SAFETY OFFICER	1.0	-	1.0	-
TOTAL OGM - FULL TIME	14.0	6.0	14.0	7.0

CLASSIFICATION	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Adopted	FY 2022/23 Amended
PUBLIC & COMMUNITY AFFAIRS INTERN	1.0	1.0	1.0	1.0
TOTAL OGM - TEMPORARY/PART TIME	1.0	1.0	1.0	1.0

**ALAMEDA COUNTY WATER DISTRICT
PERSONNEL BUDGET
ENGINEERING AND TECHNOLOGY SERVICES**

CLASSIFICATION	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Adopted	FY 2022/23 Amended
CONSTRUCTION INSPECTOR I/II	3.0	3.0	3.0	3.0
CONSTRUCTION INSPECTOR I/II (DT)	1.0	1.0	1.0	1.0
DEVELOPMENT SERVICES MANAGER	1.0	1.0	1.0	1.0
DIRECTOR OF ENGINEERING & TECHNOLOGY	1.0	1.0	1.0	1.0
ENGINEER I/II/ASSOCIATE	10.0	10.0	10.0	10.0
ENGINEERING SUPERVISOR	2.0	2.0	2.0	2.0
ENGINEERING TECHNICIAN I/II	5.0	5.0	5.0	5.0
ENGINEERING TECHNICIAN I/II (DT)	1.0	1.0	1.0	-
ENGINEERING TECHNICIAN III	2.0	2.0	2.0	2.0
INFORMATION SECURITY OFFICER	-	-	1.0	1.0
INFORMATION TECHNOLOGY ADMINISTRATOR I/II	2.0	2.0	2.0	2.0
INFORMATION TECHNOLOGY ANALYST I/II	3.0	3.0	3.0	3.0
INFORMATION TECHNOLOGY MANAGER	1.0	1.0	1.0	1.0
INFORMATION TECHNOLOGY SUPERVISOR	1.0	1.0	1.0	1.0
INFORMATION TECHNOLOGY TECHNICIAN	-	1.0	-	1.0
NETWORK TECHNICIAN	1.0	-	1.0	-
OFFICE ASSISTANT I/II	3.0	3.0	3.0	3.0
OFFICE SUPERVISOR	1.0	1.0	1.0	1.0
PROJECT ENGINEERING MANAGER	1.0	1.0	1.0	1.0
SENIOR ENGINEER	3.0	3.0	3.0	3.0
SENIOR INFO TECHNOLOGY ANALYST	1.0	1.0	1.0	1.0
TOTAL ETS - FULL TIME	43.0	43.0	44.0	43.0

CLASSIFICATION	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Adopted	FY 2022/23 Amended
ENGINEERING INTERN	2.0	2.0	2.0	2.0
WORK EXPERIENCE EDUCATION STUDENT	1.0	1.0	1.0	1.0
TOTAL ETS - TEMPORARY/PART TIME	3.0	3.0	3.0	3.0

**ALAMEDA COUNTY WATER DISTRICT
PERSONNEL BUDGET
FINANCE AND ADMINISTRATION**

CLASSIFICATION	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Adopted	FY 2022/23 Amended
ACCOUNTANT I/II/SENIOR	3.0	3.0	3.0	3.0
ACCOUNTING TECHNICIAN I/II	3.0	3.0	3.0	3.0
ACCOUNTING SUPERVISOR	1.0	1.0	1.0	1.0
ACCOUNTING AND TREASURY MANAGER	1.0	1.0	1.0	1.0
ADMINISTRATIVE ANALYST I/II/SENIOR	1.0	2.0	1.0	2.0
BUSINESS ANALYST I/II	1.0	1.0	1.0	1.0
BUYER I/II	2.0	2.0	2.0	2.0
CUSTOMER ACCOUNT FIELD REPRESENTATIVE	2.0	2.0	2.0	2.0
CUSTOMER ACCOUNT REPRESENTATIVE I/II	7.0	7.0	7.0	7.0
CUSTOMER ACCOUNT REPRESENTATIVE I/II (DT)	1.0	1.0	1.0	1.0
CUSTOMER ACCOUNT REPRESENTATIVE III	1.0	1.0	1.0	1.0
CUSTOMER SERVICE SUPERVISOR	1.0	1.0	1.0	1.0
CUSTOMER SVCS AND SYSTEMS MANAGER	1.0	1.0	1.0	1.0
DIRECTOR OF FINANCE & ADMINISTRATION	1.0	1.0	1.0	1.0
FINANCIAL ANALYSIS SUPERVISOR	1.0	1.0	1.0	1.0
HUMAN RESOURCES ANALYST I/II/SENIOR	-	3.0	-	3.0
HUMAN RESOURCES TECHNICIAN I/II	-	1.0	-	1.0
HUMAN RESOURCES/RISK MANAGER	-	1.0	-	1.0
METER READER	5.0	5.0	5.0	-
METER READER (DT)	1.0	1.0	1.0	6.0
METER READER SUPERVISOR	1.0	1.0	1.0	1.0
OFFICE ASSISTANT I/II	1.0	1.0	1.0	1.0
PURCHASING OFFICER	1.0	1.0	1.0	1.0
SENIOR BUSINESS ANALYST	1.0	1.0	1.0	1.0
SENIOR BUYER	1.0	1.0	1.0	1.0
SENIOR FINANCIAL ANALYST	1.0	1.0	1.0	1.0
SENIOR HUMAN RESOURCES TECHNICIAN	-	1.0	-	1.0
WORKPLACE HEALTH & SAFETY OFFICER	-	1.0	-	1.0
TOTAL FIN - FULL TIME	39.0	47.0	39.0	47.0
CLASSIFICATION	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Adopted	FY 2022/23 Amended
WORK EXPERIENCE EDUCATION STUDENT	2.0	2.0	2.0	2.0
TOTAL FIN - TEMPORARY/PART TIME	2.0	2.0	2.0	2.0

**ALAMEDA COUNTY WATER DISTRICT
PERSONNEL BUDGET
OPERATIONS AND MAINTENANCE**

CLASSIFICATION	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Adopted	FY 2022/23 Amended
CHEMIST I/II	4.0	4.0	4.0	4.0
DIRECTOR OF OPERATIONS AND MAINTENANCE	1.0	1.0	1.0	1.0
DISTRIBUTION MAINTENANCE MANAGER	1.0	1.0	1.0	1.0
DISTRIBUTION MAINTENANCE SUPERVISOR	3.0	3.0	3.0	3.0
ELECTRICIAN I/II	3.0	3.0	3.0	3.0
EMERGENCY & SECURITY SERVICES SUPERVISOR	1.0	1.0	1.0	1.0
EMERGENCY & SECURITY SERVICES PLANNER	1.0	1.0	1.0	1.0
ENGINEER I/II/ASSOCIATE	4.0	4.0	4.0	4.0
ENGINEERING SUPERVISOR	2.0	2.0	2.0	2.0
ENGINEERING TECHNICIAN I/II	2.0	2.0	2.0	2.0
ENVIRONMENTAL SPECIALIST I/II	1.0	1.0	1.0	1.0
FACILITIES MAINTENANCE MANAGER	1.0	1.0	1.0	1.0
FACILITIES MAINTENANCE WORKER	2.0	2.0	2.0	2.0
GARDENER I/II	2.0	2.0	2.0	2.0
GARDENER III	1.0	1.0	1.0	1.0
GENERAL FACILITIES SUPERVISOR	1.0	1.0	1.0	1.0
INSTRUMENT TECHNICIAN I/II	4.0	4.0	4.0	4.0
LABORATORY SERVICES SUPERVISOR	1.0	1.0	1.0	1.0
LABORATORY TECHNICIAN I/II	4.0	4.0	4.0	4.0
METER/CROSS CONNECTION WORKER I/II	4.0	4.0	4.0	4.0
OFFICE ASSISTANT I/II	4.0	4.0	4.0	4.0
OFFICE SUPERVISOR	1.0	1.0	1.0	1.0
OPERATIONS SYSTEMS ADMINISTRATOR	1.0	1.0	1.0	1.0
OPERATIONS SYSTEMS ANALYST	1.0	1.0	1.0	1.0
PLANNER/SCHEDULER	2.0	1.0	2.0	1.0
QA/QC OFFICER	1.0	1.0	1.0	1.0
SENIOR CHEMIST	1.0	1.0	1.0	1.0
SENIOR ENGINEER	2.0	2.0	2.0	2.0
SENIOR UTILITY MECHANIC	-	1.0	-	1.0
STOREKEEPER I/II	1.0	1.0	1.0	1.0
SYSTEMS MAINTENANCE SUPERVISOR	1.0	1.0	1.0	1.0
TREATMENT & DISTRIBUTION SUPERVISOR	2.0	2.0	2.0	2.0
TREATMENT FACILITIES OPERATOR/TRAINEE/ADV	6.0	6.0	6.0	6.0
UTILITY MECHANIC I/II	5.0	5.0	5.0	5.0
UTILITY WORKER I/II/III	31.0	31.0	31.0	31.0
VEHICLE & EQUIPMENT MECHANIC I/II	2.0	2.0	2.0	2.0
WATER PRODUCTION MANAGER	1.0	1.0	1.0	1.0
WATER TREATMENT PLANT OPERATOR/TRAINEE/ADV	14.0	14.0	14.0	14.0
TOTAL OM - FULL TIME	119.0	119.0	119.0	119.0
CLASSIFICATION	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Adopted	FY 2022/23 Amended
INTERN	2.0	2.0	2.0	2.0
TOTAL OM - TEMPORARY/PART TIME	2.0	2.0	2.0	2.0

**ALAMEDA COUNTY WATER DISTRICT
PERSONNEL BUDGET
WATER RESOURCES**

CLASSIFICATION	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Adopted	FY 2022/23 Amended
DIRECTOR OF WATER RESOURCES	1.0	1.0	1.0	1.0
ENGINEER I/II/ASSOCIATE	6.0	6.0	5.0	5.0
ENGINEERING TECHNICIAN I/II	5.0	5.0	5.0	5.0
ENGINEERING TECHNICIAN III	1.0	1.0	1.0	1.0
GROUNDWATER RESOURCES MANAGER	1.0	1.0	1.0	1.0
HYDROGEOLOGIST I/II/ASSOCIATE	2.0	2.0	3.0	3.0
SENIOR ENGINEER	1.0	1.0	1.0	1.0
WATER USE EFFICIENCY SPECIALIST I/II	2.0	2.0	2.0	2.0
WATER USE EFFICIENCY SPECIALIST I (DT)	-	-	-	1.0
WATER USE EFFICIENCY SUPERVISOR	1.0	1.0	1.0	1.0
WATER CONTROLLER I/II	3.0	3.0	3.0	3.0
WATER RESOURCES SYSTEMS ANALYST I/II	-	-	1.0	1.0
WATER SUPPLY & PLANNING MANAGER	1.0	1.0	1.0	1.0
WATER SUPPLY SUPERVISOR	1.0	1.0	1.0	1.0
WELL ORDINANCE SUPERVISOR	1.0	1.0	1.0	1.0
TOTAL WR - FULL TIME	26.0	26.0	27.0	28.0

CLASSIFICATION	FY 2021/22 Adopted	FY 2021/22 Amended	FY 2022/23 Adopted	FY 2022/23 Amended
ENGINEERING INTERN	4.0	4.0	4.0	4.0
TOTAL WR - TEMPORARY/PART TIME	4.0	4.0	4.0	4.0

ACWD CAPITAL IMPROVEMENT PROGRAM
REFLECTS ESTIMATED EXPENDITURES FOR FY2021-22 AND PROPOSED BUDGET FOR FY 2022-23
FY 2023-24 AND LATER PROJECTS IN 2021 DOLLARS
ALL BUDGETS (\$) PRESENTED IN THOUSANDS

Category	CIP No	Priority	FIF	FRF	Title	Actual	Year 1	Year 2	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36	36-37	37-38	38-39	39-40	40-41	41-42	42-43	43-44	44-45	45-46	2 YR	10 YR	25 YR	
						20-21	21-22	22-23																								Total	Total	Total	
SyR	MD01.01	A	0	No	Service Line Emergency Replacement Program	1,225	1,400	1,400	1,400	1,400	2,412	2,412	2,412	2,412	2,412	2,412	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,800	20,072	20,072	
SyR	MD01.02	A	0	No	Service Line Incidental Replacement Program	140	168	168	168	168	173	173	173	173	173	173	173	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	336	1,714	1,887
Cust. Jobs	MD01.09	A	0	No	CUSTOMER GENERATED DISTRIBUTION SYSTEMS IMPROVEMENTS	3,653	4,136	4,459	4,000	4,000	4,000	4,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	8,595	38,595	91,095	
SyR	MD02.01	A	0	No	Water Meter Replacements - Large Meters	113	65	20	15	15	15	40	40	40	40	40	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	85	330	330	
WS	GA50.07	B	0.2	No	Brackish Groundwater Reclamation Project-Desal Replacement	0	13	148	2,826	4,284	1,961	0	0	0	0	0	3,802	0	0	0	0	0	0	0	0	0	0	0	0	0	0	161	9,232	13,034	
WQ	GA10.01	C	0.2	No	Niles Cone Groundwater Basin Extraction Well Site Evaluation	47	1,469	78	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,547	1,547	1,547		
SyR	GA07.02	B	0	No	Convert Lowry Well to Standby Well	0	0	0	0	250	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	250	250	250	
SyR	MM80.11	B	0.2	YES	Main Renewal - Small Diameter Pipeline Renewal	1,799	3,200	100	100	100	778	3,335	5,187	5,187	2,300	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,300	20,287	20,287	
WQ	GA50.06	C	0.2	No	Desal Supply Well Pilot Study	94	227	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	227	227	227		
OS	AK01.66	A	0	No	IT Enterprise Software Upgrades - Cityworks	0	51	20	60	0	60	0	60	0	60	0	60	0	60	0	60	0	60	0	60	0	60	0	60	0	60	71	311	791	
SyR	BB50.01	B	0	No	Booster Stations- Facility Improvements / Equipment Replacement	62	54	36	35	35	35	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	90	345	795	
SyR	SR50.01	B	0.1	No	Reservoir- Facility Improvements/ Equipment Replacement	38	41	9	16	16	16	16	31	31	31	31	31	16	16	16	16	16	31	31	31	31	16	16	16	16	16	50	238	553	
SyR	ST50.01	B	0.1	No	Tanks- Facility Improvements/ Equipment Replacement	0	0	45	15	15	15	515	15	15	15	525	25	25	25	25	15	15	15	15	15	415	25	25	25	25	25	45	1,175	2,390	2,390
PR	YI01.01B	A	0	No	SCADA Systems Infrastructure Upgrades	0	130	197	0	0	0	0	200	200	100	0	0	0	0	200	200	100	0	0	0	0	200	200	100	0	0	327	827	1,827	
OS	YI50.02B	A	0	No	Avalon System Fiber Optic Systems Upgrades	0	0	20	0	50	50	0	0	0	0	0	0	0	0	0	0	0	0	0	50	50	0	0	0	0	0	20	120	220	
SyR	MD02.02	A	0	No	Water Meter Replacements - Medium Meters	0	5	5	5	5	5	5	5	5	5	5	5	0	0	0	0	0	0	0	0	0	0	0	0	0	10	50	50		
SyR	AV01.52	A	0	No	Equipment and Tools - Distribution Maintenance	0	60	60	60	60	60	60	60	60	60	60	60	0	0	0	0	0	0	0	0	0	0	0	0	0	120	600	600		
SyR	MD50.01B	A	0	No	Inserta Valve Insertion Equipment	25	35	35	35	35	35	35	35	35	35	35	35	0	0	0	0	0	0	0	0	0	0	0	0	0	70	350	350		
OS	AV01.01	A	0	No	Vehicle Capital - Air Quality Reg'd Equip Upgrades	0	0	0	85	0	250	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	335	335	335	
PR	PH02.51B	A	0	No	Desal Facility Improvements / Equipment Replacements	58	69	41	56	56	76	56	56	56	56	56	56	56	56	56	76	56	56	56	56	56	56	56	56	56	110	578	1,438		
WS	GG05.01	B	0.2	No	Vallecitos Channel Pipeline Installation	0	0	0	0	0	0	300	300	1,000	1,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	12,600	12,600	12,600	
SyR	MD01.04	B	0.2	YES	Asbestos Cement Pipe Assessment Update	0	0	300	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	300	300	300		
WQ	GG50.07	A	0	No	Groundwater PFAs Sampling and Source Investigation	18	143	150	300	300	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	293	893	893	
WQ	GG50.08	B	0.5	No	Groundwater SGMA Enhancement	0	0	102	102	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	102	204	204	
WQ	PH01.08	A	0	No	Blending Facility PFAS voluntary monitoring program	0	93	93	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	186	186	186	
WQ	OPS03.21	A	0	No	HQ Electrical Infrastructure Replacement & Upgrade	0	0	0	0	0	500	500	1,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,000	2,000	2,000	
SyR	SR02.51	B	0.2	No	Decoto Reservoir Electrical Infrastructure Replacement	0	0	0	0	0	0	0	0	100	350	15	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	465	465	465	
PR	PJ02.51C	A	0	No	WTP No.2 Improvements and Equipment Replacements	776	97	179	111	111	111	111	111	111	111	111	111	111	111	111	111	111	111	111	111	111	111	111	111	111	276	1,164	2,829		
OS	YI06.03	A	0	No	Electrical Redundancy & Reliability for IT Systems	0	0	13	64	22	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	13	100	100		
SyR	AK01.04	A	0	No	Cityworks Interface DMD	0	35	15	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	50	50	50		
OS	MD01.12	A	0.1	No	Distribution Leak Detection System	0	132	132	132	132	132	132	132	132	132	0	0	0	0	0	0														

Category	CIP No	Priority	FIF	FRF	Title	Actual	Year 1	Year 2	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	34-35	35-36	36-37	37-38	38-39	39-40	40-41	41-42	42-43	43-44	44-45	45-46	2 YR	10 YR	25 YR
						20-21	21-22	22-23																								Total	Total	Total
OS	AK02.01	B	0	No	Nichols and Bunting Houses	0	0	0	0	0	220	310	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	530	530
PR	EE02.02	B	0.2	No	Desal Reliability Project	0	0	27	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	27	27	27
OS	GA09.01	B	0.2	No	New Aquifer Reclamation Program Well	126	5	100	1,476	1,838	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	105	3,419	3,419	
OS	GG50.03	B	0	No	GW Basin Reclamation and Protection Improvements	0	0	0	0	0	0	0	20	30	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	50	50	
ES	GG41.03B	B	0.2	No	Rubber Dam 1 - Fish Ladder Miscellaneous Safety Modifications	0	0	75	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	75	75	75	
OS	-	-	0	No	Miscellaneous Extrordinary Expense Projects			705																							705	705	705	

Ordinary Expense Projects																																
	Program Total (Including Ext. Expenses & Customer Jobs)	52,681	43,759	56,661	72,717	67,424	45,509	43,273	39,697	36,984	42,983	61,775	45,535	34,541	36,613	42,773	50,869	50,002	49,977	50,567	50,427	50,037	50,172	50,162	185,275	68,447	70,522	100,420	510,783	1,396,699		
Os: Operational Sustainability	FIF	4,804	6,374	7,000	11,839	10,742	9,516	11,585	8,104	8,171	5,739	15,482	9,321	7,218	9,329	14,780	9,085	9,085	9,087	9,087	9,127	9,088	9,086	9,086	76,336	10,936	10,885	13,374	94,552	306,092		
SR: System Reliability	FRF	2,025	2,165	590	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	413	0	2,755	6,059	11,841	
WS: Water Supply	Customer Jobs	3,653	4,136	4,459	4,000	4,000	4,000	4,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	8,595	38,595	91,095	
PR: Production Reliability	GF	37,687	31,085	44,612	56,465	52,270	31,580	27,275	27,680	24,900	33,331	42,380	32,301	23,410	23,370	24,080	37,870	37,003	36,977	37,567	37,387	37,036	37,172	37,162	105,025	53,597	56,136	75,697	371,577	987,671		
SeR: Seismic Reliability	GF: Extraordinary Expense	4,512	5,052	5,651	5,926	6,075	4,402	4,395	4,060	4,600	4,060	4,060	4,060	4,000	4,660	4,000	4,120	4,000	4,060	4,600	4,060	4,060	4,060	4,060	4,000	139,160	4,000	4,120	10,703	48,281	245,241	
WQ: Water Quality	GF: Capital	37,687	26,033	38,961	50,539	46,194	27,178	22,880	23,620	20,300	29,271	38,320	28,241	19,410	18,710	20,080	33,750	33,003	32,917	32,967	33,327	32,976	33,112	33,162	-34,135	49,597	52,016	64,994	323,297	742,430		
ES: Environmental Sustainability	Program Total (Including Ext. Expense) minus Customer Jobs:	49,028	39,623	52,202	68,717	63,424	41,509	39,273	36,197	33,484	39,483	58,275	42,035	31,041	33,113	39,273	47,369	46,503	46,477	47,067	46,927	46,537	46,672	46,662	181,775	64,947	67,022	91,826	472,189	1,305,604		

RESOLUTION NO. 22-044

OF BOARD OF DIRECTORS OF ALAMEDA COUNTY WATER DISTRICT
AMENDING THE FY 2022/23 BUDGET AND THE 25-YEAR CAPITAL
IMPROVEMENT PROGRAM

BE IT RESOLVED by the BOARD OF DIRECTORS of ALAMEDA COUNTY WATER DISTRICT that the attached amended Budget for the Fiscal Year beginning July 1, 2022 and ending June 30, 2023, which has been reviewed and considered by this Board, is approved and adopted.

BE IT FURTHER RESOLVED that the attached 25-Year Capital Improvement Program for the period from Fiscal Year 2021/22 through Fiscal Year 2045/46, which has been reviewed and considered by this Board, is approved and adopted.

PASSED AND ADOPTED this 9th day of June 2022, by the following vote:

AYES: Directors Akbari, Gunther, Huang, and Weed

NOES: Director Sethy

ABSENT: None

/s/ JOHN H. WEED

John H. Weed, President
Board of Directors
Alameda County Water District

ATTEST:

/s/ GINA MARKOU

Gina Markou, District Secretary
Alameda County Water District
(Seal)

APPROVED AS TO FORM:

/s/ PATRICK T. MIYAKI

Patrick T. Miyaki, General Counsel
Alameda County Water District